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Endorsement

This Management Plan, prepared under Part 6A of the Port Management Act 1995 (Victoria), provides the basis and direction for Safety and Environmental Management within the ports & waterways under Gippsland Ports management. It should be read in conjunction with the Gippsland Ports Strategic Plan.

The Management Plan promotes improvements in safety and environmental compliance and performance across all aspects of port activities and supports management of related issues arising from port activities and operations for the benefit of employees, port users, neighbours and the wider Victorian community.

During development of the plan, Gippsland Ports has consulted a range of agencies, stakeholder, community groups and individuals. Gippsland Ports will seek to strengthen these relationships and further encourage everyone to participate in improving safety and environmental outcomes.

Chris WaitesCEO
Gippsland Ports

Acknowledgments

We acknowledge the Gunaikurnai and Bunurong people, and all Traditional Owners of Country and their connections to land, sea, and community where Gippsland Ports operates. We pay our respect to Elders past and present and extend that respect to all Aboriginal peoples.

Gippsland Ports also acknowledges the wider community of Gippsland, who share social, recreational and economic attachments to the ports and waterways and who value their future management.

We acknowledge the input provided into the preparation of this plan by all stakeholders.



Document Control

This document is controlled in accordance with the requirements of the Gippsland Ports Environment, Health & Safety Management Manual.

A record of revision is maintained at the end of this document.

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AMENDMENTS & COMMENTS

Suggested amendments/ comments in relation to this document, including changes to contact or resource details and any comments can be provided by:

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Date:

Organisation:		
Address:	No. & Street:	
	City:	Post Code:
	Phone:	Email:
Page	Amendments/ Comments	(attach additional pages as required)

Safety & Environment Management Plan – Summary

1.1 Purpose

The Safety and Environment Management Plan (SEMP) provides strategic guidance to assist with identifying and controlling all significant safety and environment risks across the ports and waterways managed by Gippsland Ports. The systems, processes and actions adopted by Gippsland Ports to achieve outcomes of effective and efficient port and waterway safety and environment management are described in this Plan which should be read in conjunction with the Gippsland Ports Strategic Plan.

Gippsland Ports management systems and operational activities, such as audits, assessments, controls, operating procedures and other safety and environmental management activities are identified within the Plan which:

- Describes the key elements of Gippsland Ports' integrated risk management approach to safety and the environment,
- Identifies strategies for safety and environment management,
- Provides mechanisms for monitoring and improving performance in safety and environment management, and
- Demonstrates compliance with the legislative requirements for Safety and Environment Management Plans.

1.2 Gippsland Ports Role & Context

Gippsland Ports has a major role in supporting the safe, efficient and sustainable use of our local ports and waterways, enjoyed by thousands of people and bringing many benefits to the Gippsland region. We will do what is 'reasonable and practicable', through the implementation of this SEMP, to manage safety and environmental risks.

For an overview of Gippsland Ports, please refer to the Gippsland Ports Strategic Plan.

1.3 Objectives

In accordance with the objectives listed under Section 91CA of the Port Management Act 1995 Gippsland Ports will:

- Promote improvements in safety and environmental outcomes at Victoria's ports,
- Promote and facilitate the development, maintenance and implementation of systems
 that enable compliance with the various safety and environmental duties that apply to
 the operation of the ports, and
- Promote an integrated and systematic approach to risk management in relation to the operation of the port.

1.4 Port & Waterways

Ports managed by Gippsland Ports are:

- **Port of Anderson Inlet**, located in South Gippsland, with significant locations at: Inverloch, Maher's Landing, Venus Bay, Tarwin River.
- Port of Corner Inlet & Port Albert, located immediately east of Wilsons Promontory, with significant locations at: Port Welshpool, Port Albert, Port Franklin, Barry Point (Barry Beach Marine Terminal, Port Anthony Marine Terminal).
- Port of Mallacoota, covering Mallacoota Inlet to upstream of Gipsy Point near the NSW border, with significant locations at: Mallacoota Inlet and Gipsy Point Bastion Point Ocean Access.

 Port of Snowy River, extending upstream from Marlo with significant locations at: Marlo.

Declared waterways under GP management are:

- Shallow Inlet, located at Sandy Point immediately west of Wilsons Promontory,
- Lake Tyers, located east of Lakes Entrance.
- Sydenham Inlet, and
- Tamboon Inlet.

1.5 Safety & Environment Management Areas

For the above ports and waterways, Gippsland Ports contributes to the management of safety and environment risks across the following areas:

- Port and waterways activities,
- Aids to Navigation,
- Wharves, jetties and moorings,
- Domestic vessel quarantine,
- Dredging,
- · Boatyards and slipways,
- Dangerous Goods and Hazardous Materials storage,
- · Port tenants, licensees and service providers,
- · Land buildings and structures, and
- Coastal and National Parks and RAMSAR sites

1.6 Safety & Environment Risk Management

Gippsland Ports manages risk, including safety & environment risk, within a strategic framework linking corporate strategy and planning to operational management. To achieve this a management system integrating risk and safety & environment management, is applied. Specific responsibilities for risk management, including those of the Committee of Management, Audit & Risk Committee and CEO, are defined in the Risk & Compliance Framework.

Within this system, the Gippsland Ports Risk & Compliance Framework provides the basis and direction for risk management within Gippsland Ports. The Framework is based on AS ISO 31000:2018 Risk management – guidelines and promotes best practice risk management across all aspects of port and waterway management.

1.7 Safety & Environment Risks

Contributing factors to the safety risk profile in the Gippsland's ports and waterways include:

- Coastal processes including tidal currents and shoaling particularly in the Entrance Channel at Lakes Entrance, and including Port Welshpool and other estuary openings,
- Entrances to Bass Strait with changing conditions and potentially dangerous sand bars;
- Maintenance of waterway channels,
- High seasonal visitation and waterway use,
- Increasing size of recreational vessels
- Limited capacity or functionality of boating infrastructure,
- · Conflicting uses on waterways and jetties,
- Limited refueling facilities,
- Mix of commercial and recreational boating activity particularly at Lakes Entrance and Corner Inlet,
- Variable vessel operator awareness skill and knowledge of waterways,
- Irresponsible behavior,
- Inappropriate and unsafe work and safety risk management practices associated with activities in ports and waterways e.g. users, contractors and tenants, and
- Gippsland Ports activities.

Contributing factors to the environmental risk profile in the Gippsland's ports and waterways include:

- Increased boating activity and high seasonal use,
- Increasing size of recreational vessels
- Limited refueling facilities,
- Limited boat sewage and bilgewater pump-out facilities,
- Port/waterway infrastructure including that used for commercial purposes,
- · Mix of commercial and recreational boating activity,
- Poorly maintained vessels,
- Fuel and oils spills,
- Inappropriate disposal of bilge water,
- Vessel maintenance at boatyards and slipways.
- Inappropriate vessel maintenance activities on port waters and foreshores abutting port waterways,
- · Gaps or overlaps in management responsibilities,
- Illegal or irresponsible behavior,
- Inappropriate and poor environmental management practices associated with activities in and abutting or within ports and waterways and their catchments by others e.g. land holders, industry, users, public, contractors and tenants,
- Introduction and translocation of marine pests,
- · Livestock and across the wharf activities,
- Climate Change and risks associated with sea level rise, increased flood and storm activity, and
- · Gippsland Ports activities.

1.8 Implementation, Monitoring and Review

Overall responsibility for implementation, monitoring and review of the SEMP measures and strategies rests with the Chief Executive Officer, reporting to the Board.

A key monitoring process is the Internal Audit program which is based on risks identified through Corporate Risk Register (CRR) review process. Gippsland Ports also arranges a triennial external audit of the SEMP in accordance with the Port Management Act and Ministerial Guidelines.

Progress towards the objectives of this SEMP is reported to the Minister for Ports & Freight and prescribed agencies at the end of each financial year in accordance with Ministerial Guidelines.

Key performance indicators are used to assess the extent to which the implementation of this plan achieves the safety and environmental management planning objectives of the Port Management Act - Section 91CA

Gippsland Ports will undertake an internal review of this Plan annually using strategic and Risk Management & Compliance Framework guidance. A major review and update will be undertaken on a tri-ennial basis.

1.9 Consultation and Information

During reviews of the SEMP a range of community and stakeholder groups are consulted. This fosters greater awareness of, and effective control of safety and environmental risks in the local ports and waterways of Gippsland. A stakeholder engagement plan is provided with the SEMP.

Gippsland Ports will take reasonable steps to provide licensees, lessees, permit holders, service providers and other port and waterway users with information and advice on safety and environmental requirements to assist Gippsland Ports to safely and efficiently manage the port.

A copy of the Safety and Environmental Management Plan will be available at all Gippsland Port offices and depots



2.0 Purpose

This Safety and Environment Management Plan (SEMP) has been prepared in accordance with Part 6A of the Port Management Act 1995 (Victoria). It provides strategic guidance to assist with identifying and controlling all significant safety and environment risks across the ports and waterways managed by Gippsland Ports. The systems, processes and actions adopted by Gippsland Ports to achieve outcomes of effective and efficient port and waterway safety and environment management are described in this Plan which should be read in conjunction with the Gippsland Ports Strategic Plan.

Gippsland Ports management systems and operational activities, such as audits, assessments, controls, operating procedures and other safety and environmental management activities are identified within the Plan which:

- Describes the key elements of Gippsland Ports' integrated risk management approach to safety and the environment,
- Identifies strategies for safety and environment management,
- Provides mechanisms for monitoring and improving performance in safety and environment management, and
- Demonstrates compliance with the legislative requirements for Safety and Environment Management Plans.

3.0 Objectives

Gippsland Ports as a Local Port Manager has a duty to improve safety and environmental outcomes in the local ports. In accordance with the objectives listed under Section 91CA of the Port Management Act 1995 Gippsland Ports will:

- Promote improvements in safety and environmental outcomes at ports and waterways it manages,
- Promote and facilitating the development, maintenance and implementation of systems
 that enable compliance with the various safety and environmental duties that apply to the
 operation of the ports and waterways, and
- Promote an integrated and systematic approach to risk management in relation to the operation of the ports and waterways.

To achieve these objectives this SEMP and the GP Management System incorporates a risk based, quality, safety & environment focused approach to managing the delivery of products & services, inclusive of port management.

4.0 Gippsland Ports Role, Context and Values

Gippsland Ports has a major role in supporting the safe, efficient and sustainable use of our waterways, enjoyed by thousands of people and bringing many benefits to the Gippsland region. It will do what is 'reasonable and practicable', through the implementation of this SEMP, to manage safety and environmental risks.

For an overview of Gippsland Ports and the SEMP context please refer to the Gippsland Ports Strategic Plan which describes:

- The legislation and policy context,
- The regional context,
- Our operating environment,
- Our governance structure, and
- Our planning framework.

As identified within the Gippsland Ports Strategic Plan:

Our values form our governing principles and fundamental beliefs that guide us in our moments of choice and promote consistent daily behaviours to help us achieve our mission and goals.

The following values directly relate to our management of safety and environment:



Healthy People, Healthy Environment

The safety and wellbeing of our people, our community, and our environment is our highest priority.



Collaboration & Communication

We achieve more together by exchanging ideas, working in partnership, and openly communicating.

5.0 PORTS & WATERWAYS

Ports managed by Gippsland Ports are:

- **Port of Anderson Inlet**, located in South Gippsland, with significant locations at: Inverloch, Maher's Landing, Venus Bay, Tarwin River.
- Port of Corner Inlet & Port Albert, located immediately east of Wilsons Promontory, with significant locations at: Port Welshpool, Port Albert, Port Franklin, Barry Point (Barry Beach Marine Terminal, Port Anthony Marine Terminal).
- **Port of Gippsland Lakes**, stretching from Sale on the Thomson River to Lakes Entrance, with significant locations at: Lakes Entrance, Metung, Paynesville, Loch Sport, Port of Sale.
- **Port of Mallacoota**, covering Mallacoota Inlet to upstream of Gipsy Point, with significant locations at: Mallacoota, Gipsy Point and Bastion Point Ocean Access.
- Port of Snowy River, extending upstream from Marlo with significant locations at: Marlo.

Declared waterways under GP management are:

- Shallow Inlet,
- Lake Tyers,
- · Sydenham Inlet, and
- Tamboon Inlet.



Refer to the map below.



5.1 Ports & Waterways Descriptions

Descriptions of the local ports and waterways under Gippsland Ports' management are provided below.

The local port and waterways areas of management and waterway boundaries, including relevant surrounding land tenure and key infrastructure and facilities shown on the maps in Appendix 1.

Details of tenancies and storage areas (specifically those which may contain dangerous goods or hazardous materials) are at Appendices 2 and 3.

5.1.1 Port of Anderson Inlet

The Port of Anderson Inlet is a coastal barrier lagoon forming an estuary of the Tarwin River with an entrance to the sea, with strong tidal influences and very high levels of seasonal recreational activity, located at Inverloch. Low dunes separate the inlet from Bass Strait. The port covers all estuarine waters of Anderson Inlet between Inverloch and Tarwin Lower including lower reaches of the Tarwin River and near shore waters of Venus Bay out to Petrel Rock.

The port area of management covers approximately 29 km² and overlays or is adjacent to areas of Fisheries Reserve and Reserved Crown land.

The port features an extensive open-water estuarine ecosystem which includes: seagrass meadows, fringing reed beds, wetlands, intertidal rocky shore platforms, rocky marine shorelines, intertidal sandy beaches and spits, abundant species of marine and estuarine fish and an important habitat for migratory bird species.

5.1.2 Port of Corner Inlet & Port Albert

The Port of Corner Inlet and Port Albert is a large shallow coastal embayment comprising marine waters of Corner Inlet and Shoal Inlet. The western half of the port area is sheltered by Wilsons Promontory and sandy barrier islands (including Snake Island and Sunday Island) and numerous sand spits with intervening shallow entrances. The port covers the waters along the South Gippsland coast between Wilson Promontory and McLoughlins Beach including Corner Inlet, Shoal Inlet and inshore waters of Bass Strait.

The port area of management covers approximately 870 km² and overlays or is adjacent to significant areas such as Corner Inlet Marine National Park, Corner Inlet Marine and Coastal Park, Nooramunga Marine and Coastal Park, Wilsons Promontory Marine Park, Wilsons Promontory Marine Reserve and Reserved Crown land.

The port features a variety of estuarine and wetland ecosystems which include: internationally significant Ramsar wetlands, seagrass meadows, mangroves, intertidal sandy beaches and spits, subtidal soft sediments, rocky shoreline and island habitats, large and diverse populations of marine and estuarine fish species and an important habitat for migratory bird species.

Port activities and operations are influenced and characterised by commercial and recreational shipping and boating facilities and activities at Port Welshpool, Barry Beach Marine Terminal, Port Anthony, Port Albert and Port Franklin. Current commercial operations are primarily linked to fishing, Bass Strait trade, oil and gas industries and proposed offshore wind farm planning and investigation support.

Management of port operations and related activities within the Port of Corner Inlet and Port Albert are significantly influenced by a number of parks, particularly Corner Inlet and Nooramunga Marine and Coastal Parks, Corner Inlet Marine National Park and the Corner Inlet RAMSAR site.

Protecting the high environmental and ecological values of Corner Inlet is an important aspect of managing the Port of Corner Inlet and Port Albert.

5.1.3 Port of Gippsland Lakes

The Port of Gippsland Lakes is an extensive system of estuarine lakes and wetlands forming a coastal complex separated from Bass Strait by the Ninety Mile Beach barrier dunes. Several large rivers discharge into the system, which has a permanent artificial opening at Lakes Entrance. Much of the Gippsland Lakes are navigable, although shallow near-shore areas often comprise dense sea grass meadows.

Extending from Sale to Lakes Entrance, the port covers all waters of the Gippsland Lakes including Lake Wellington, Lake Victoria, Lake King, numerous 'arms' and the lower reaches of the Latrobe

River (to the Port of Sale), Avon River, Perry River, Mitchell River (to Lind and Eastwood Bridges), Nicholson River, and Tambo River (to Battens Landing). Waters of Bass Strait up to three nautical miles offshore from Lakes Entrance are included.

The port area of management covers approximately 421 km² and overlays or is adjacent to significant areas such as the Gippsland Lakes Coastal Park, Lakes National Park, Wildlife Reserves, Reserved Crown land and Gippsland Lakes Ramsar Site as listed under the International Convention on Wetlands (Iran 1971).



The port features an extensive open-water estuarine ecosystem which includes: seagrass meadows, fringing reed beds, salt marshes, swamp paperback wetlands, intertidal sandy beaches and spits, large and diverse populations of marine and estuarine fish species, approximately 80 species of water birds and waders including breeding colonies of several rare and endangered species and an important habitat for migratory bird species.

5.1.4 Port of Mallacoota

The Port of Mallacoota is an inlet formed by a drowned river valley system fed by the Genoa and Wallagaraugh Rivers. A convoluted shoreline forms two distinct lakes (Top and Bottom) with many sheltered arms. Lower reaches of the inlet are characterised by small islands, shallow sandbars and spits.

Port waters include the entire inlet from just above Gipsy Point at the convergence of the Genoa and Wallagaraugh Rivers down to the entrance and include ocean waters out to Bastion Point.

The port area of management covers approximately 32 km² and overlays or is adjacent to significant areas such as Croajingalong National Park, Mallacoota Foreshore Reserve and Reserved Crown land.

5.1.5 Port of Snowy River

The Port of Snowy River is a convoluted river estuary located on the Snowy River and Brodribb River floodplain and includes shallow wetland lagoons trapped behind coastal barrier dunes. Floodwaters and coastal processes shift the entrance considerable distances along the coast.

Port waters comprise the lower Snowy and Brodribb Rivers downstream from Marlo Road, including The Slips, French's Narrows and waters of Bass Strait up to three nautical miles offshore from Marlo.

The port area of management covers approximately 45 km² and overlays or is adjacent to significant areas such as Marlo Coastal Reserve, Marlo Foreshore Reserve, Lake Corringle and Lake Wat Wat Wildlife Reserve and Reserved Crown land.

The port features a variety of estuarine and wetland ecosystems which include: fringing reed beds, estuarine saltmarsh, seagrass meadows, swamp paperbark thickets, intertidal sandy beaches and spits, large and diverse populations of marine and estuarine fish species, significant populations of water birds and waders including breeding colonies of several rare and endangered species and an important habitat for migratory bird species.

5.1.6 Shallow Inlet

Shallow Inlet is located on the south coast of Victoria, just west of Wilsons Promontory, approximately 180kms (165 minutes travel time) by road from the Melbourne CBD, accessed via the small South Gippsland town of Sandy Point.

Shallow Inlet is a small tidal waterway located on the eastern side of Waratah Bay. Although much of the inlet dries at low water, and the depth in the entrance varies, it is suitable for small recreational and fishing vessels.

5.1.7 Lake Tyers

Lake Tyers is located on the south coast of Victoria, east of Lakes Entrance, approximately 350 kms (4 hours travel time) by road from the Melbourne CBD, accessed by the Princes Highway via the major tourist town of Lakes Entrance.

Lake Tyers is a small waterway which is generally closed to Bass Strait, although on occasions is opened by prevailing weather and water levels or assisted by man. The lake is a popular tourist destination for holiday makers and anglers alike. Most of the Lakes and extending arms are navigable by recreational vessels through to Nowa Nowa.

5.1.8 Sydenham Inlet

Sydenham Inlet is a large open shallow body of water with a short, narrow channel to the ocean. Once closed, the estuary rarely opens naturally. It is located on the south coast of Victoria, east of Orbost, approximately 416 kms (5 hours travel time) by road from the Melbourne CBD, via the Princes Highway, turning right at the small settlement of Manorina and then travelling approximately 15 kms on the Sydenham Inlet Road to the town of Bemm River. Sydenham Inlet is a small waterway which is generally closed to Bass Strait, although on occasions is opened by prevailing weather and water levels or assisted artificial opening by the Catchment Management Authority to prevent flooding. The Inlet is a popular tourist destination for holiday makers and anglers alike. Most of the Inlet, the Bemm River, Mud Lake and Swan Lake are navigable by small recreational vessels.

5.1.9 Tamboon Inlet

Tamboon Inlet is a small waterway which is generally closed to Bass Strait, although on occasions is opened by prevailing weather and water levels or artificial opening by the Catchment Management Authority to prevent flooding of built assets. Tamboon Inlet is on the south-east coast of Victoria, located south of the township of Cann River, and is approximately 467kms (6 hours travel time) via the Princess Highway from the Melbourne CBD.

The Inlet is a popular tourist destination for holiday makers and anglers alike. Most of the Inlet and extending arms are navigable by small recreational vessels only.

5.2 Safety & Environment Management Areas

Ports and waterways key management areas, along with respective issues managed by Gippsland Ports, are described below.

5.2.1 Port & Waterway Activities

The five local ports and four waterways under Gippsland Ports' management host a wide range of activities that fall both within and outside the management responsibilities of Gippsland Ports.

They include:

- Recreational boating including power boating, yachting, sailboarding, rowing and paddling,
- Other recreational activities including swimming, diving, fishing, crabbing, and walking along piers and boardwalks,
- Commercial boating including commercial fishing, Bass Strait commercial shipping, oil
 and gas industry service vessels, charter boats, tour operators and the Raymond island
 ferry,
- Provision of public access to waterways, including boat ramps, jetties and boardwalks,
- Development, management and maintenance of coastal and maritime infrastructure, including bridges, beaches Marinas, Boat Harbours, Wharves and Jetties, Aids to Navigation, Land Buildings and Structures including seawalls, groynes and Lakes Entrance ocean access Training Walls,
- Port access and dredging,
- Berthing and mooring, and
- Boat lifting and slipping, servicing and maintenance,

- Private and other agency marinas,
- Private commercial port facilities i.e. Barry's Beach Marine Terminal and Port Anthony, and
- · Private Jetties.

In addition, there are a range of activities undertaken by the community, business and public authorities either on or adjacent to, or impacting, the ports and waterways that have the potential to affect safety and the environment, but are not directly managed by Gippsland Ports.

These activities have been risk assessed in accordance with the Gippsland Ports Risk & Compliance Framework (as described at Section 6) and recorded in the Ports & Waterways Activity Risk Register at Appendix 4.

5.2.2 Aids to Navigation

Safety of vessels through the provision of waterway information and navigation aids has a very high importance throughout particularly at Lakes Entrance and Corner Inlet due to the numbers of commercial and recreational vessels that use the ports and the nature of the waterways. There are in excess of 900 aids to navigation in Gippsland Ports managed port waters .

Lakes Entrance is dominated by a narrow entrance opening, a sand bar that forms just outside the entrance, strong tidal currents in the Entrance Channel and long internal channels with variable channel location and depth.

Corner Inlet is dominated by long channels, a large tidal range and strong tidal flows. The port has 15 class 1 buoys deployed and all navigation aids are larger than in other ports under Gippsland Ports' management. They require larger vessels and plant to service and are more expensive to build, install, deploy and retrieve and maintain.

'Standards for Aids to Navigation on Victorian State Waters 2012', under directions issued by the Safety Director, requires the process of risk assessment to underpin the management of aids to navigation. Risk assessments of all Gippsland Ports aids continue to be carried out by Gippsland Ports Maritime Services group.



Gippsland Ports along with other agencies manages wharves, marinas, jetties and boardwalks throughout the local ports and waterways, serving several different functions including:

- Provision of vessel berthing, loading and servicing facilities for commercial shipping, commercial fisheries and maritime services including vessel maintenance;
- Permitted ,transient and itinerant recreational vessel berthing;
- Provision of fueling facilities and boat sewage pumpouts;
- Public access to waterways and foreshores;
- Destination jetties for recreational boating;
- Private jetties and private marinas; and
- Public and private mooring buoys.

15 year asset plans are developed by Gippsland Ports for the Department of Transport and Planning (DTP). Disability Discrimination Act (DDA) requirements are addressed during asset upgrades, development and planning. These plans will be complemented by implementing the Sustainable Local Ports Framework through the development of Local Port Area/Precinct Plans.

Audits and inspections of Gippsland Ports managed wharves and jetties inform planning for the upgrading of facilities to improve condition, capacity, accessibility and safety and to:

- Improve and maintain them to acceptable condition having regard to criticality, use and available funding,
- Monitor, maintain and improve load bearing capacity of wharves for vehicles and mobile plant and to support port activity,
- Comply with Disability Discrimination Act requirements for access to facilities noting that AS 1428 suite of standards focus on the design and construction of buildings, and there may be cases where the best application of these standards to the design and construction of marine infrastructure is not clear.
- Control risks from competing uses, (eg. vehicles, mobile plant and pedestrians on working wharves,
- Upgrade public lighting commensurate with facility use,
- Install Fire Services, subject to risk assessments and commensurate with design quidelines.
- Provide or improve access to water and power, and
- Provide waste collection services, subject to facility use and consideration of available alternatives.

5.2.4 Domestic vessel quarantine requirements

Vessel owners, Masters and agents must comply with the Environment Protection (Ships' Ballast Water) Regulations 2006 and ensure that there are no discharges of high risk ballast water into Victorian State waters.

Gippsland Ports assists by disseminating information about policy and domestic ballast water management obligations to port users, and incorporating domestic ballast water management arrangements into Harbour Master's Directions.

5.2.5 Dredging

As a Port & waterway manager Gippsland Ports maintains a dredging capability to ensure navigability within the limits of environmental consents which are managed by implementing the Environmental Management Plan for Gippsland Lakes Ocean Access. The dredging capability consists of the:

- TOMMY NORTON trailing suction hopper dredge (TSHD) operating on the Lakes Entrance Bar and inner channels, and
- KALIMNA cutter suction dredge (CSD) and associated Sand Transfer System predominantly in the inner channels of Lakes Entrance.

5.2.6 Gippsland Ports Boatyards and Slipways

The Port of Gippsland Lakes has a 120 tonne slipway, 40 tonne travel lift and boat repair yard located at the Paynesville Boat Yard managed directly by Gippsland Ports which undertakes vessel lifts and slippings. The slipway accepts both commercial and recreational vessels which may have work undertaken directly by Gippsland Ports' staff or by the owner, charterer, contractors and/or support personnel.

Adjacent to the slipway and boat yard are maintenance berths and jetties.

A 100 tonne travel lift is located at Bullock Island Boatyard, Lakes Entrance. Gippsland Ports' personnel undertake travel lift, hydro-blasting operations and some maintenance works, and all other maintenance work is carried out by owner, charterer, contractors and or support personnel.



Mallacoota slipway (16 tonne capacity) is located adjacent to the main boat ramps. Gippsland Ports undertakes slippings and launchings. Once a vessel is slipped, maintenance work is carried out by the owner, contractors and or support personnel.

The Port Welshpool slipway (current tide limited nett capacity of 70 Tonne) is managed directly by Gippsland Ports. Once a vessel is slipped, maintenance work such as vessel repairs, shipwright work, cleaning, and painting and mechanical work is carried out by the owner, contractors and/or support personnel. The Port Welshpool slipway is an important maintenance and vessel retrieval facility used by both commercial and recreational users in the Port of Corner Inlet and Port Albert.

There is also a slipway (8 tonne capacity) at Port Franklin, South Gippsland where slipping is undertaken through Gippsland Ports. Once a vessel is slipped, maintenance work is carried out by the owner, contractors and or support personnel.

5.2.7 Dangerous Goods and Hazardous Materials Storage

Gippsland Ports has dedicated dangerous goods and hazardous materials storage facilities at its Lakes Entrance Depot, Paynesville Boatyard and Port Welshpool Depot. Bulk fuel storage facilities at the Lakes Entrance Depot and Paynesville support on water fuel facilities at these locations managed by Gippsland Ports. These facilities and those described below and are listed at Appendix 3. These facilities are managed under the requirements of the Gippsland Ports Environment, Health & Safety Management System (EHSMS) – MAINSTAY program in compliance with the applicable regulations.

There are bunded chemical storage containers at Paynesville and Lakes Entrance. There are quantities of flammable materials such as paints and solvents at Bullock Island and Paynesville Boatyards and Port Welshpool Depot.

Battery facilities, containing battery test and charge equipment, safety equipment and various lead acid battery types predominately used for vessel and plant starting, hydraulic plant operation and operation of navigation lights include:

 Dedicated battery storage and charging facilities in shipping containers located at the Lakes Entrance Depot, Paynesville Boatyard and Port Welshpool Depot.

Waste oil facilities include:

At Lakes Entrance:

- Eastern Wharf 4000 litre bulk waste oil storage facility,
- Bullock Island Wharf 2000 litre bulk waste oil storage facility,
- Bullock Island Boatyard 2000 litre bulk waste oil storage facility,
- Central Boat Harbour waste oil cabinet for minor quantities, and

At Port Welshpool:

 Adjacent to the Marginal Wharf and Depot Maintenance Wharf - 2,500 litre bulk waste oil storage facility and a bunded facility for waste oil containers.

5.2.8 Port Tenants, Licensees and Service Providers

There are a variety of tenancies and licensees within the ports boundary. Most of these are small commercial, enterprises located close to the water or on jetties. The table in Appendix 2 lists existing leases and licenses.

5.2.9 Land Buildings and Structures

There is a range of land, buildings and structures adjacent to or in port waters which support port operations, activities and waterway integrity. These include depots, boatyards and slips. Structures include towers, seawalls and groynes and significantly the trainings walls which are critical to the navigability and integrity of access between Bass Strait and the Port of Gippsland Lakes at Lakes Entrance.

5.2.10 Coastal & National Parks and RAMSAR Sites

The Ports of Gippsland Lakes, Snowy River and Mallacoota and the waterways at Tamboon and Sydenham inlets abut National and Coastal Parks. Gippsland Ports provides input into the planning and implementation of marine management and risk management within the Coastal and National Parks and Ramsar sites.

The Port of Gippsland Lakes is in a Ramsar site covering an area of approximately 60,000 hectares which includes Lake Wellington, Lake Victoria and Lake King systems. The Lakes National Park is situated 20 kilometres on the western side of Lakes Entrance. The Gippsland Lakes Coastal Park includes the land along the coast immediately to the west of the Entrance. The land to the east of Lakes Entrance, and the islands near the Entrance (namely Rigby, Fraser and Flanagan Islands) are not included in the Gippsland Lakes Coastal Park.

The Port of Snowy River is adjacent to Marlo Coastal Reserve, Marlo Foreshore Reserve, Lake Corringle and Lake Wat Wildlife Reserve. The eastern tip of the port waters is adjacent to Cape Conran Coastal Park.

The Port of Mallacoota is surrounded by Croajingalong National Park and Mallacoota Foreshore Reserve.

Port waters for the Port of Corner Inlet and Port Albert overlay or are adjacent to areas of significant natural values such as Corner Inlet Marine National Park and Ramsar site, Corner Inlet Marine and Coastal Park, Nooramunga Marine and Coastal Park, Wilsons Promontory Marine Park and Wilsons Promontory Marine Reserve. Parks Victoria has responsibility to manage parks, reserves and other public land including areas reserved under the National Parks Act 1975.

Parks Victoria has developed the Wilsons Promontory Marine National Park Management Plan and the Corner Inlet Marine National Park Management Plan. These plans along with further information regarding Coastal and National Parks can be downloaded from the Parks Victoria website www.parkweb.vic.gov.au. Gippsland Ports operations within these areas are conducted in compliance with these plans and the Gippsland Ports Environment Management Framework.

Within and abutting the port waters there are various other reserves. including Crown land Foreshores managed under the Crown Lands Reserves Act by municipalities. These are generally at township interfaces and activity nodes managed by municipalities (e.g. marinas).

6.0 SAFETY & ENVIRONMENT RISK MANAGEMENT

Gippsland Ports manages risk, including safety & environment risk, within a strategic framework linking corporate strategy and planning to operational management. To achieve this a management system integrating risk and safety & environment management, is applied. Specific responsibilities for risk management, including those of the Committee of Management, Audit & Risk Committee and CEO, are defined in the Risk & Compliance Framework.

Within this system, the Gippsland Ports Risk & Compliance Framework provides the basis and direction for risk management within Gippsland Ports. The Framework is based on AS ISO 31000:2018 Risk management – guidelines and promotes best practice risk management across all aspects of port and waterway management providing:

......guidelines for managing Gippsland Ports' risks, protecting our employees, assets and the community against potential losses, minimising uncertainty and maximising opportunities when achieving Gippsland Ports' objectives.

Source: GIPPSLAND PORTS Risk & Compliance Policy

The outcomes of the risk management process identify significant risk exposures and find reasonable and practicable solutions for eliminating, reducing, sharing or accepting these exposures. The AS ISO 31000:2018 Risk management process is applied to port and waterway risks as follows:

6.1 Consultation and Communication

Consultation and communication is achieved using the stakeholder engagement processes identified in this plan using the stakeholder engagement processes at Appendix 5 and Local Port Area Planning engagement processes.

6.2 Establish the context

The context within which Gippsland Ports manages safety and environment risks is defined at the Gippsland Ports Strategic Plan.

6.3 Identify risks

Port & waterway risks are identified using processes for:

- The Port & Waterway Activity Risk Register at Appendix 4,
- The Port Emergency Risk Register within the Gippsland Maritime Emergency Plan (GMEP).
- Local Port Area Plans (under development),
- Waterway and navigational aid audits,
- Wharves, jetties and structures inspections and condition assessments
- Feedback from stakeholders and the community,
- Gippsland Ports monitoring of emerging risks, including incidents and events, and
- Recommendations from SEMP audits.

Occurrences, Incidents & Investigations

Occurrences, including positive outcomes, incidents and accidents, are managed through the Gippsland Ports online "Feedback" and Environment, Health & Safety Management System incident reporting systems. These systems records all significant occurrences and incidents reported to Gippsland Ports across ports & waterways and contribute to identifying any emerging trends.

Reasonable and practicable actions are undertaken to prevent a recurrence of incidents. These actions are reported and monitored through the Incident Register and the Preventative & Corrective Action Register (PCAR) until completed.

Where required, Gippsland Ports also conducts investigations along with incident de-briefings and end-of-season de-briefings to review, evaluate and address safety and environmental risks encountered and undertake further risk assessment and action where necessary.

6.4 Analyse and evaluate risks

The likelihood and potential consequences of safety and environmental hazards impacting ports and waterways are assessed using a qualitative risk consequence and likelihood measures to consistently assess risk. The risk analysis and evaluation process involves a collaborative approach with Gippsland Ports' management, employees and stakeholders.

Assessments incorporate a risk evaluation which compares the level of risk found during the assessment process with risk criteria established within the Risk & Compliance Framework.

6.5 Control risks

The Gippsland Ports "Service & Support" context for the control of risks is summarised in the diagram below. This context informs how risks and controls are categorized and identifies primary, ongoing risk controls in relation to the services Gippsland Ports provides and the support mechanisms for these services.

Gippsland Ports "Health & Safety" and "Environment" policies at Appendices 6 and 7 identify high level safety and environment risk controls within "Service & Support" context.

In support of this SEMP, Gippsland Ports is developing Local Port Area Plans (LPAPs) under the Victorian Government's Sustainable Local Ports Framework to guide investment planning and priorities for local port infrastructure to where it's needed most. They will consider changing local conditions, user needs and stakeholder's preferences for improved local port precincts. These plans aim to inform future sustainability, safe operation and functionality of port areas and it is anticipated they will identify key safety and environment risk controls.

Legend: Strategic

Operational Under development

STRATEGIC PLAN **RISK & COMPLIANCE FRAMEWORK** Standard: AS ISO 31000 **Service Controls Support Controls** Control Assurance Port & **Commercial** Business Safety & **Emergency** Asset Committee of **Operations** Waterway **Environment** Management Management Management Management (Boatyards) Management Management Audit & Risk Reports & **Local Port** Safety & Asset **Boatyard** Gippsland Management Review **Area Plans Business Plan** Environment Management Maritime Agreement Management Plan Plan **Emergency Plan** (SEMP) (GMEP) Internal & Port & **External Audit** Waterway **Environment Health** Purchasing & **MENSAR Business Plan** Management & Safety Tendering Operating System Management **Procedures Specifications** Corporate Risk Register Harbour **Environmental** Port of Corner **Business** Master's **Directions** Management **Inlet Maritime Continuity Plan** Framework **Security Plan** Regulatory and **Port Guides** Compliance Assessments Site & Vessel Safety Site & vessel **ICT** Disaster Management Plans, **Emergency Plans Recovery Plan** Marine **SOPs** Compliance Manual Standards: AS 3745 Standards: Standards: AS/NZS ISO 19011 Standards: Standards: AS/NZS ISO 45001 HB 221 AS ISO 55001 AS/NZS ISO 14001 EMV Plans & Procedures AS/NZS ISO 17799:2001 AS/NZS ISO 9001 AS/NZS ISO 14010 **Lakes Entrance** AS/NZS ISO 14011 SEMPs Guidelines **Dredging Plan**

CONTINGENCY CONTROLS

6.5.1 Emergencies and Marine Pollution Response

Gippsland Ports emergency management and planning processes for Port, waterways and sites are developed through the Gippsland Ports Emergency Management Committee. Using Gippsland Ports Risk Management Framework principles appropriate and effective Emergency Response and Recovery plans are developed and implemented.

The Port & Waterway Activity Risk Register is used to inform the emergency risk assessment process undertaken by the Emergency Management Committee to ensure that all risks are identified and contingency plans are in place and exercised. This includes ensuring that the Gippsland Maritime Emergency Plan (GMEP) is effectively integrated with respective Municipal Emergency Management Plans (MEMPs) for the Shires in which the Ports & waterways are located. This is achieved primarily through Gippsland Ports Emergency Management Committee consultation with Shire emergency management departments and emergency services (CFA, VICPOL, Ambulance etc.) as required.

Gippsland Ports is the Control Agency for Level 1 (First strike) maritime emergencies (non-search & rescue), from the south-east point of Wilson's Promontory east to the NSW/ VIC border up to 3 nautical miles, covering all enclosed waters including the Port of Anderson Inlet.

6.5.2 Emergency Asset Register

Gippsland Ports maintains assets that could be made available to support emergency response activities. Assets include:

- · emergency harbour towage,
- vessel/s that can transport and transfer emergency services personnel to ships from shore, and
- vessel/s suitable for command and control platforms on the water.

Additionally, Gippsland Ports Boatyards and Slipways (listed at Section 5 above) could be used to lift a vessel in the event of an emergency.

6.5.3 Maritime Security

The security regulated area of Corner Inlet serves Offshore Support Vessels (OSV's), Platform Supply Vessels (PSV's) supporting the Offshore Oil and Gas industries operating in Bass Strait, and the occasional larger Special Project vessels supporting the onshore energy industries. Those operations are carried out from the Barry Beach Marine Terminal (BBMT). Subject to changes in the Maritime Security Level, Gippsland Ports will implement the requirements of the Maritime Security Plan for the security regulated area of Corner Inlet.

6.5.4 Business Continuity

Gippsland Ports Disruption Response & Recovery (Business Continuity) Plan within the Risk & Compliance Framework deals with events that disrupt the continuity of Gippsland Ports operations, including port operations. This Planning ensures that Gippsland Ports can recover from disruptions and minimise the impacts of emergencies on business processes and importantly, people.

6.6 Monitor and Report

A review of all risks is conducted using the processes at the Risk & Compliance Framework. Additional reviews occur if there is a major change in the nature of an activity conducted at the port and/ or significant new hazards or impacts are identified or introduced. The development and implementation of controls for risks are monitored and reported through the Gippsland Ports Committee of Management and supporting Committees using the Corporate Risk Register (CRR) and the Preventative & Corrective Action Register (PCAR) in accordance with Gippsland Ports governance processes.

7.0 SAFETY & ENVIRONMENT RISKS

7.1 Safety – Risk Factors

Contributing factors to the safety risk profile in the Gippsland's ports and waterways include:

- Coastal processes including tidal currents and shoaling particularly in the Entrance Channel at Lakes Entrance and other estuary openings,
- Entrances to Bass Strait with changing conditions and potentially dangerous sand bars;
- Maintenance of waterway channels,
- High seasonal visitation and waterway use,
- Increasing size of recreational vessels
- Limited capacity or functionality of boating infrastructure,
- Conflicting uses on waterways and jetties,
- Limited refueling facilities,
- Mix of commercial and recreational boating activity particularly at Lakes Entrance and Corner Inlet,
- Variable vessel operator awareness skill and knowledge of waterways,
- Irresponsible behavior,
- Inappropriate and unsafe work and safety risk management practices associated with activities in ports and waterways e.g. users, contractors and tenants, and
- Gippsland Ports activities.

Note: <u>Workplace</u> safety and environment is managed under the processes established within the Gippsland Ports' Environment, Health & Safety Management System.

7.2 Environmental – Risk Factors

Contributing factors to the environmental risk profile in the Gippsland's ports and waterways include:

- Increased boating activity and high seasonal use,
- Increasing size of recreational vessels
- Limited refueling facilities,
- Limited sewage pump-out facilities,
- Port/waterway infrastructure including that used for commercial purposes,
- Mix of commercial and recreational boating activity,
- Poorly maintained vessels,
- Fuel and oils spills,
- Inappropriate disposal of bilge water,
- · Vessel maintenance at boatyards and slipways,
- Inappropriate vessel maintenance activities on port waters and foreshores abutting port waterways,
- Gaps or overlaps in management responsibilities,
- Illegal or irresponsible behavior,
- Inappropriate and poor environmental management practices associated with activities in and abutting or within ports and waterways and their catchments by others e.g. land holders, industry, users, public, contractors and tenants,
- Introduction and translocation of marine pests,
- Livestock and across the wharf activities,
- Climate Change and risk associated with sea level rise, increased flood and storm activity, and
- Gippsland Ports activities.

Note: <u>Workplace</u> safety and environment is managed under the processes established within the Gippsland Ports' Environment, Health & Safety Management System.



Environmental impacts may occur as a result of public recreational, commercial and Gippsland Ports activities. The majority of significant environmental impacts relate to wastes or contaminants entering the environment. A number of measures have been identified to control wastes and contaminants in Gippsland Ports' activities including developing specific Local Port Area Plans and where required, associated waste management plans, education strategies, a permit and monitoring regime, along with environmental assessments and inspections.



7.3 Issues & Challenges

The table below summarises significant inherent safety and environmental risk related issues identified through risk review and stakeholder input. These issues have been used to inform the identification and monitoring of risk within the Corporate Risk Register and the Port & Waterway Activity Risk Register (Appendix 4). Any emerging issues are identified using the processes described at Section 6.

Port & Waterway Management

- Congestion on waterways and at boat ramps (which may be outside port boundaries) and
 jetties due to increasing and more diverse boating and potentially competing waterway
 activities, particularly seasonally.
- Changing boating demographic
- · Waterway awareness.
- Vessel grounding or collision due to lack of local knowledge or adequate information to inform vessel navigation.
- Increase in use of human powered craft (including paddlers) with lack of awareness of safety requirements amongst the inexperienced.
- Refueling, waste, bilgewater and sewerage discharge.
- Increased demand for berths and moorings and conflict with jetty set aside overstays.
- Capacity for larger commercial and recreational vessels and increasing size of recreational vessels.
- Increased expectation for services & security at berths.
- Funding renewals and compliance upgrades of existing facilities.
- Boat ramp accessibility and functionality.
- Aged and compromised critical infrastructure including Lakes Entrance Training Walls, LEFLand Marginal Wharf along with other wharves and jetties.
- · Unseaworthy and derelict vessels.
- Competition for use of commercial vessel berths and moorings.
- Control of public access to commercial wharves and jetties.
- Commercial vessel safety, environmental and maritime security hazards.



Port Safety & Environment Management

- Vessel operations in ports and waterways and port users have the potential to pollute water bodies through fuel and oil leaks, sewage and bilge-water discharge and inappropriate waste management.
- Hazards are presented by poorly maintained or derelict vessels and the risk of vessel collision and/or fire.
- Gippsland Ports has limited resources in place for pollution response.
- Dangerous Goods & Hazardous Materials use & storage.
- · Conflict between jetty anglers and vessels.
- · Use of facilities by land based recreational anglers.
- Conflicting use between recreational and commercial vessels.
- · Activities at private jetties.
- Port and waterway access provides the opportunity for vessel-borne pests and diseases to enter local ports and waterways, with significant potential damage to the natural environment, fisheries, and agriculture.
- The transportation of livestock presents animal welfare risks in the event of rough seas and other potential hazards.
- Coastal hazard and asset management -Predicted sea level rise and more frequent and severe storm events pose a hazard for maritime infrastructure and activities.
- Unauthorised and inappropriate on water vessel maintenance.
- Unauthorised works in ports and waterways.

Slipways & Boatyards

 Maintenance operations at boat yards and slipways involve the potential discharge of pollutants to waterways and the atmosphere.

7.3.1 Consolidated Management

Many agencies have management responsibilities and accountabilities for waterways and adjacent lands and these are sometimes complex, overlapping and unclear.

In particular, there are shared and overlapping responsibilities for marine infrastructure, boat launching and retrieval, Local provision and licensing of berths and moorings, incident response, maritime safety, and other areas of shared Gippsland Ports responsibility.

There are many opportunities to improve the effective and efficient management of waterways, and address safety and environmental risks through improvements to inter-agency waterway management and coordination arrangements.

Gippsland Ports has a role and interest in brokering more effective waterway management, where this can contribute to clearer accountabilities leading to improved safety and environmental outcomes.

7.3.2 Protection of Coastal Assets

The Gippsland coast is likely to experience significant impact from climate change in the future, with as yet unknown long term effects on maritime use and activity.

Risks associated with increased flood and storm events and sea level rise in particular are managed through development processes in accordance with inundation mapping and advice from Catchment Management Authorities. The design of new infrastructure to minimise damage or loss due to inundation and the effects of Climate Change is a consideration in Gippsland Ports' asset management program and the requirements of the Gippsland Regional Climate Change Adaptation Strategy will be applied.



In addition to Gippsland Ports' consideration of climate change in infrastructure planning and design there is a role in interagency planning and adaptation at the broader level.

Gippsland Ports has had high level Coastal Hazard Vulnerability Assessment carried out on its wharves and Jetties, and Lakes Entrance Training walls. These assessments are critical to informing facility planning and redevelopment.

7.3.3 Vessels & Competing Activities

In general, user demands on waterways are increasing. This includes an increase in the size and number of vessels with a particular challenge being presented by boat wake creating additional safety and environment hazards. In turn, this places pressure on Gippsland Ports' limited resources in relation to: sustaining and developing maritime infrastructure and providing public safety education. Additionally, the number, size and complexity of events e.g. power boat races is increasing.

Swimmers jumping from jetties, bridges and other structures continue to be a challenge. This matter was discussed with stakeholders including Victoria Police (VICPOL), Maritime Safety Victoria (MSV) and Charter operators. Gippsland Ports will continue to enforce compliance to the extent possible with available resources.

Stand Up Paddleboards (SUP) and kayaks. Inexperienced SUP and kayak hirers use general areas and can venture into the speed restricted zones. Risks of the use of SUP and kayaks has been discussed with the hire business operator and MSV. Increased patrolling by Gippsland Ports has been established.

7.3.4 Cargo Movements at the Port of Corner Inlet & Port Albert

There is the potential for increased cargo and cattle operations through Corner Inlet including Port Welshpool. There are implications for the Roll-on Roll-off (RORO) facility for cargo movements with its limited storage area for general cargo and machinery. Gippsland Ports has imposed operational and traffic management controls and is monitoring and refining these.

Port Welshpool has seen a steady flow of livestock farming and mining equipment being shipped to and from the mainland to Tasmania's Bass Strait Islands, highlighting the contribution made by Gippsland Ports in providing important port access to industry.

Local Port Area Plans and the South Gippsland Shire Port Welshpool Marine Precinct Plan are key planning documents related to addressing the challenges at Port Welshpool.

7.3.5 Tenants, Licencees & Service Providers

Engagement of tenants and service providers not under the direct control of Gippsland Ports, is primarily through permits and leases. The extent to which these deliver safety and environmental management across the ports was reviewed and an assurance program has been developed and is being implemented to ensure all tenants, licensees, commercial businesses and service providers are operating within SEMP requirements.

7.3.6 Marine Pests

Marine pests can seriously affect waterway habitats, food chains, the ecosystem and general enjoyment of the marine environment. Some marine pest species are found in the Gippsland Lakes, including the European Shore Crab which arrived in dry ballast in the early 20th Century. Northern Pacific Sea Stars have been known at Wilson's Promontory, and were identified for the first time in the Gippsland Lakes in 2015 then again in 2019. Japanese seaweed or Wakame (*Undaria pinnatifida*) was identified for first time in 2018 at Port Welshpool.

Gippsland Ports plays an important role in supporting marine pest research, investigations and prevention as part of a multi-agency effort which includes:



- Provision of passive surveillance during operational activities (where resources permit), including the monitoring of maritime infrastructure for marine pests.
- Recording commercial vessel movements.
- Training Gippsland Ports employees in the recognition of marine pests.
- Raising awareness amongst boaters for the need to clean equipment and avoid transport of bilge water from other waterways.
- Providing agency information to users and customers on marine pest recognition, biofouling and prevention measures through Gippsland Ports stakeholder engagement channels and induction programs.
- Participation in active surveillance programs (where resources permit) which may include taking bilge and hull samples from vessels at Gippsland Ports boatyards during periodic slipping.
- Development and implementation of marine pest action plans within the Port Management System.
- Oversight of periodic slipping of vessels berthed at the ports.
- Management of longer stays to mitigate marine pest translocation.

7.3.7 Animal Welfare

The shipping of livestock through Port Welshpool presents various hazards potentially affecting environmental, animal and human health.

The primary identified hazards are unintentional transfer of cattle with infectious diseases, or livestock injury/sickness during shipping, particularly in rough conditions.

Gippsland Ports liaises with other agencies to ensure that risk assessment tools, when developed, are applied to the risk associated with ports in Gippsland.

This is likely to include risk mitigation for livestock injury, animal welfare hazards and 'chain of responsibilities' for livestock.

7.3.8 Maritime Emergency Response (non-search & rescue)

There is the potential for response effectiveness to be compromised due to lack of clear responsibilities and processes in relation to prevention of pollution events. For example, proactive management of derelict vessels is likely to prevent a pollution event, however, Gippsland Ports is not funded for derelict vessel management but can seek cost recovery for responding to a marine pollution or marine casualty event following the sinking of a derelict vessel.

8.0 IMPLEMENTATION, MONITORING AND REVIEW

8.1 Implementation

Overall responsibility for implementation, monitoring and review of the SEMP measures and strategies rests with the Chief Executive Officer, reporting to the Board. Specific measures and strategies are implemented by Action Officers identified at the Corporate Risk Register and the Preventative & Corrective Action Register (PCAR).

The Risk & Compliance Manager has day-to-day responsibility for preparation and review of the SEMP, and the monitoring and reporting of risk management performance.

8.2 **SEMP Performance Monitoring**

8.2.1 Internal Audit

Systems and processes within Gippsland Ports are reviewed in accordance with corporate governance processes, including the Risk & Compliance Framework and the Environment, Health & Safety Management System, which are reviewed annually for their effectiveness.

A key process is the Internal Audit program which is based on risks identified through Corporate Risk Register (CRR) review processes. This program will include safety & environment related risk areas as dictated by the respective risk rating in the CRR.

8.2.2 External Audit

Gippsland Ports will arrange a triennial external audit of the SEMP in accordance with the Port Management Act and Ministerial Guidelines.

The audit scope and criteria will be established by the auditor in accordance with the guidelines', however in general it will determine whether:

- The SEMP meets the requirements of section 91 of the Port Management Act
- The SEMP has been prepared in accordance with the Ministerial Guidelines and the Port Management Act.
- Gippsland Ports is applying a strategic and systematic approach to safety and environmental management.

Agreed recommendations from tri-ennial SEMP audits and internal audits and reviews of safety & environment related processes, are recorded in the Preventative & Corrective Action Register (PCAR).

8.2.3 Reporting

Progress towards the objectives of this SEMP is reported to the Minister for Ports & Freight and prescribed agencies at the end of each financial year in accordance with Ministerial Guidelines.

The following safety and environment related matters are also reported to the Department annually and quarterly under the requirements of the Management/Operational Agreement:

- Significant (known or anticipated) events that may adversely impact on Gippsland Ports ability to perform its task.
- A summary of each and every incident which was reported or recorded in the ports.

8.2.4 Key Performance Indicators

Key performance indicators are used to assess the extent to which the implementation of this plan achieves the safety and environmental management planning **objectives** from the Port Management Act - Section 91CA (listed below) are:

1. Promote improvements in safety and environmental outcomes at ports and waterways managed by Gippsland Ports:

Port Safety & Environment Management - Indicators

- 1.1 Annual review of the Port & Waterway Activity Risk Register is completed.
- 1.2 Total Recordable (workplace) Incident Frequency Rate (TRIFR) three-year average is reduced year on year.
- 1.3 Planned Maintenance and inspection schedules are implemented.
- 1.4 Annual review of Gippsland Ports controlled site environment assessments and plans completed.

Port Access - Indicators

- 1.5 All Aids to Navigation management by Gippsland Ports meet target availabilities.
- Safety and environment related indicators at the Management Agreement and Annual Project Plan with the Department including:
 - 1.6 Monthly GLOA dredging target volumes are achieved constituting an estimate of the amount of dredging performed as required by the Agreement.
 - 1.7 Whether access to the ports has been restricted by a failure/inability to dredge.
- Safety and environment related indicators at the Gippsland Lakes Ocean Access Funding Agreement with the Department including:
 - 1.8 Channel depth meets standards 12 months of the year.
 - 1.9 Zero major or critical non-compliances and 92% fully compliant against the Environmental Management Plan standards.
 - 1.10 No loss of economic activity attributable to port closure.
 - 1.11 Commercial users can operate out of the Gippsland Lakes 12 months of the year.
- 2. Promote and facilitate the development, maintenance and implementation of systems that enable compliance with the various safety and environmental duties that apply to the operation of the ports and waterways.

Indicators for safety and environment management system performance are the completion of:

- 2.1 The Internal audit program (where safety and environment related reviews have been programmed),
- 2.2 The annual management review of safety and environment management system performance, and
- 2.3 Safety and environment performance reporting to the Audit & Risk Committee.

3. Promote an integrated and systematic approach to risk management in relation to the operation of the ports and waterways.

Indicators for an effective Gippsland Ports integrated risk management system are the completion of:

- 3.1 Annual Management review of Risk and Compliance Framework performance,
- 3.2 Annual Board review of the Strategic Risk Profile (inclusive of the Risk Appetite Statement).

8.3 Plan Review

Gippsland Ports will undertake an internal review of this Plan annually using strategic and Risk Management & Compliance Framework guidance. A major review and update will be undertaken on a tri-ennial basis.

The internal review will address the following:

- Gippsland Ports strategic objectives,
- Currency of the Port & Waterway Activity Risk register,
- Progress in implementation of risk reduction measures,
- · Adequacy and performance of current controls, and
- The need to update any or all sections of the plan.

Additional reviews will be considered whenever any of the following occur:

- Incidents and near miss incidents;
- Changes to key legislation or regulations; and
- Changes in the nature, scale or extent of port activities.

Lessees, licensees and service providers and agency stakeholders will be encouraged to participate in the triennial review process and may provide comment on the SEMP as required.

9.0 CONSULTATION & INFORMATION

9.1 Stakeholder Engagement Plan

During reviews of the SEMP a range of community and stakeholder groups are consulted. This fosters greater awareness of, and effective control of safety and environmental risks in the local ports and waterways of Gippsland. A stakeholder engagement plan is provided at Appendix 5.

9.2 Licensees, lessees and service providers

Gippsland Ports will take reasonable steps to provide licensees, lessees, permit holders, service providers with information and advice on safety and environmental requirements to assist Gippsland Ports to safely and efficiently manage the port. This may include but is not limited to:

- Changes to permit, license, lease terms and conditions enacted for reasons of safety and environmental protection,
- Assistance to proponents of port development/infrastructure/events in meeting their permit obligations to Gippsland Ports,
- Providing the opportunity and encouraging participation for agency and stakeholder involvement in forums for specific risk mitigation activities (e.g. Technical Advisory Consultative Committee (TACC) meetings prior to dredging campaigns).

9.3 Port & Waterway Users

Gippsland Ports maintains a proactive approach to keeping waterway users informed on matters relating to boating safety and local conditions via Notices to Mariners (NtMs), Media Releases, Gippsland Ports' Website and Facebook, via the recently released App, as well as via local patrols; on-site Notice Boards and by direct engagement. General advice is also provided e.g. refueling requirements, location of sewerage pump out points, fuel availability, etc. along with educational programs on safety and environmental protection as they relate to the functions of Gippsland Ports.

10.0 SEMP AVAILABILITY

A copy of the Safety and Environmental Management Plan will be available at all Gippsland Port offices and depots:

Gippsland Ports Head Office 97 Main Street (PO Box 388) Bairnsdale Victoria 3875 Telephone: (03) 5150 0500

Lakes Entrance Depot Bullock Island Lakes Entrance Victoria 3909 Telephone: (03) 5155 6900

Paynesville Boatyard Slip Road Paynesville Victoria 3880 Telephone: (03) 5156 6352

Port Welshpool Depot 84 Lewis Street Port Welshpool Victoria 3965 Telephone: (03) 5150 0500; and

The Plan is also available to download on the Gippsland Ports website – www.gippslandports.vic.gov.au

Contact: David Rose, Risk and Compliance Manager

davidr@gippslandports.vic.gov.au

Tel: (03) 5150 0500

REFERENCES

Ministerial Guidelines: Port Safety and Environment Management Plans

Risk & Compliance Framework, Gippsland Ports

Environment, Health & Safety Management System, Gippsland Ports

APPENDICES

- 1. Maps of Port and Waterway Boundaries, Infrastructure and Management
- 2. Port Tenants, Licensees and Service Providers
- 3. Dangerous Goods or Hazardous Materials Storage Facilities
- 4. Port & Waterway Activity Risk Register
- 5. SEMP Stakeholder Engagement Plan
- 6. Gippsland Ports Safety Policy
- 7. Gippsland Ports Environment Policy

RECORD OF REVISION

Rev	Change	Author	Review & Consultation	Authorisation	Date
9.0	Aligned with current Strategic Plan, risk register, annual review of Activity Risk Register and Local Port Area Plan requirements. Waterway descriptions updated.	D.Rose	Management Team	CEO	Oct 2023
8.0	Triennial review. Updated references and legislation. Included reference to Sustainable Local Ports Framework and the Gippsland Regional Climate Change Adaptation Strategy. Emergency asset register detailed.	D.Rose	Management Team External Agencies & Auditor	CEO	31 March 2022
7.0	Aligned with current Strategic Plan, risk register and annual review of Activity Risk Register.	D.Rose	Management Team	Board	28 Jan 2021
6.0	Risk & Compliance Framework processes integrated. Marine pollution responsibility incorporated.	D.Rose	GP Board, Management, Public	CEO	23 May 2019
5.0	East & South Gippsland Plans combined providing an improved strategic focus.	M.Richardson	Board, GP Management, Public	CEO	17 Apr 2016
4 th ed	East & South Gippsland SEMPs	D.Holding	-	CEO	2012
3 rd ed	East & South Gippsland SEMPs	G.Creedon	Greg Hatt	-	19 Sep 2007
2 nd ed	East & South Gippsland SEMPs	N.Antonopoulos	-	G.Creedon	24 Jul 2006
1 st ed	East & South Gippsland SEMPs	N.Antonopoulos	-	CEO	01 Aug 2005

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Safety and Environment Management Plan

APPENDICES



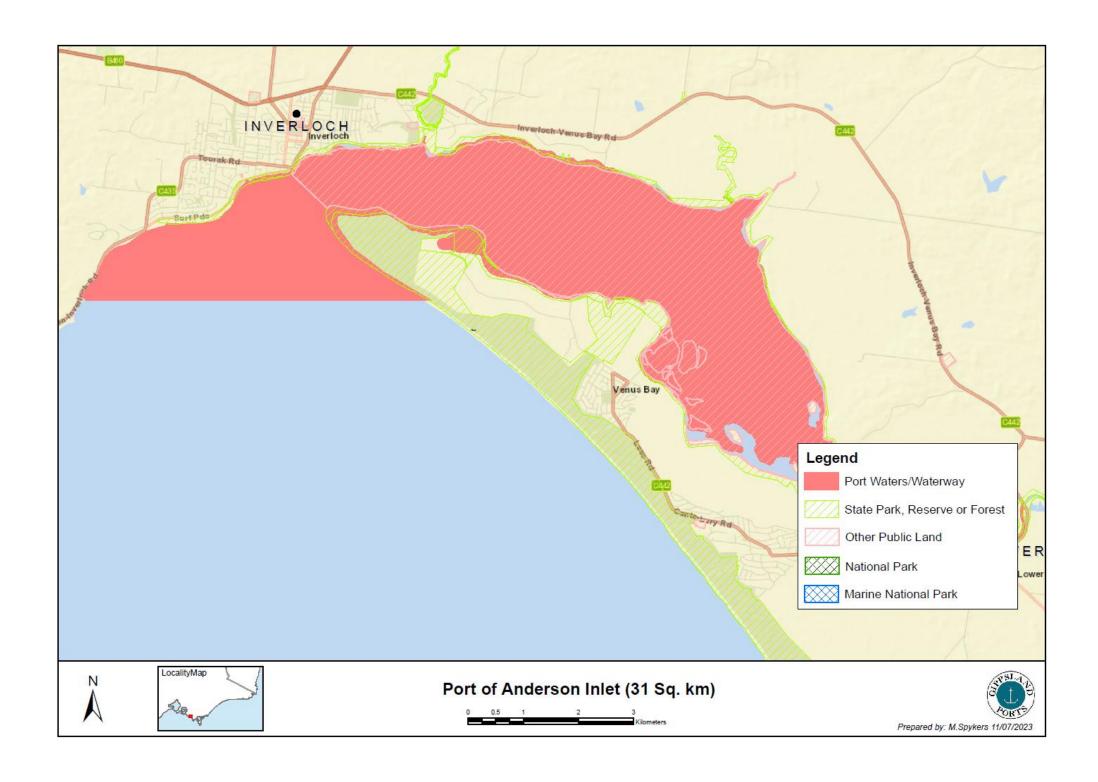
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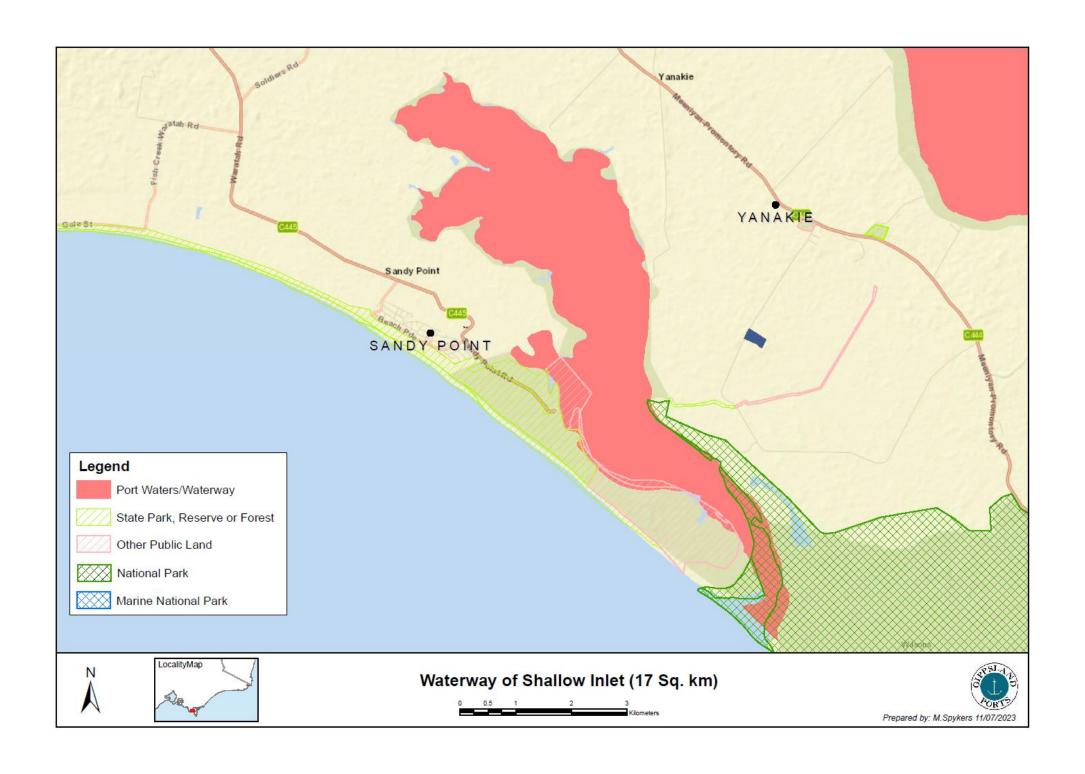
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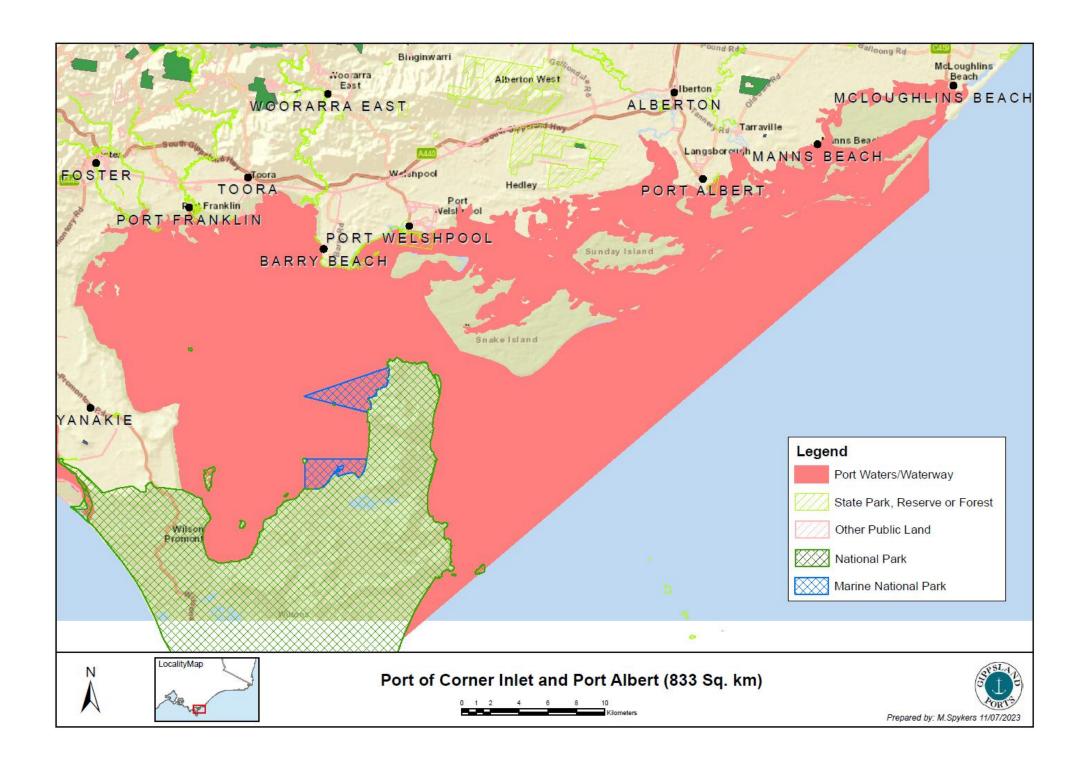


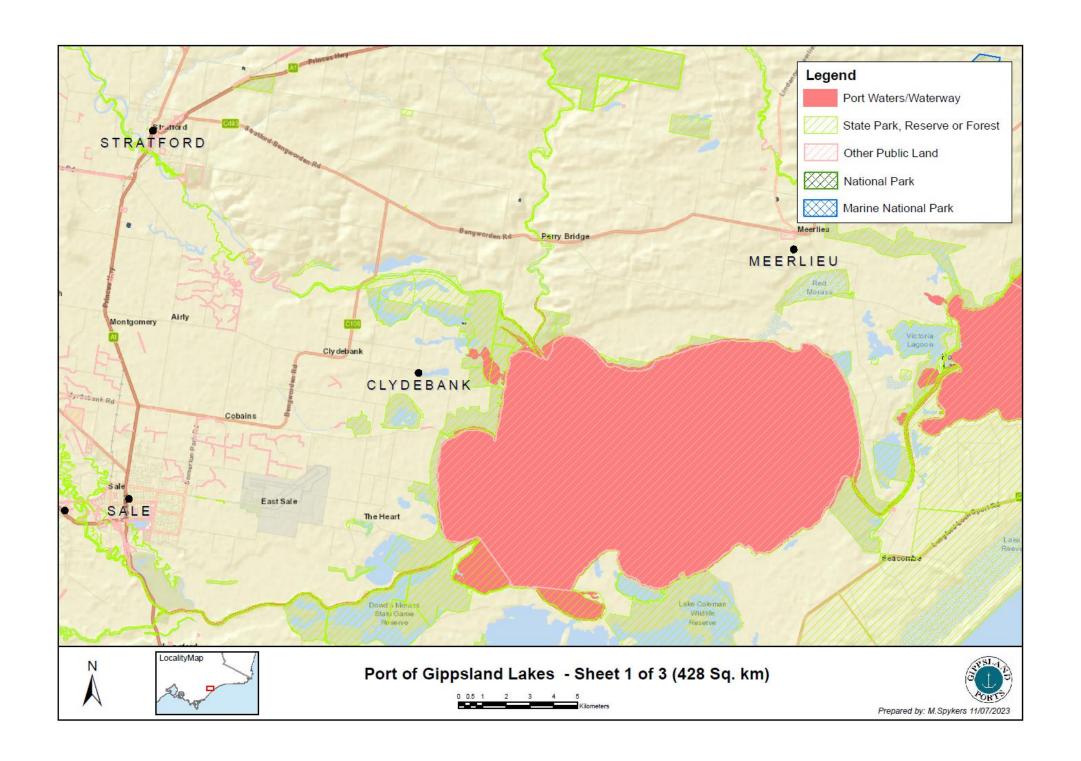
APPENDIX 1. Maps of Port & Waterway Boundaries, Infrastructure & Management

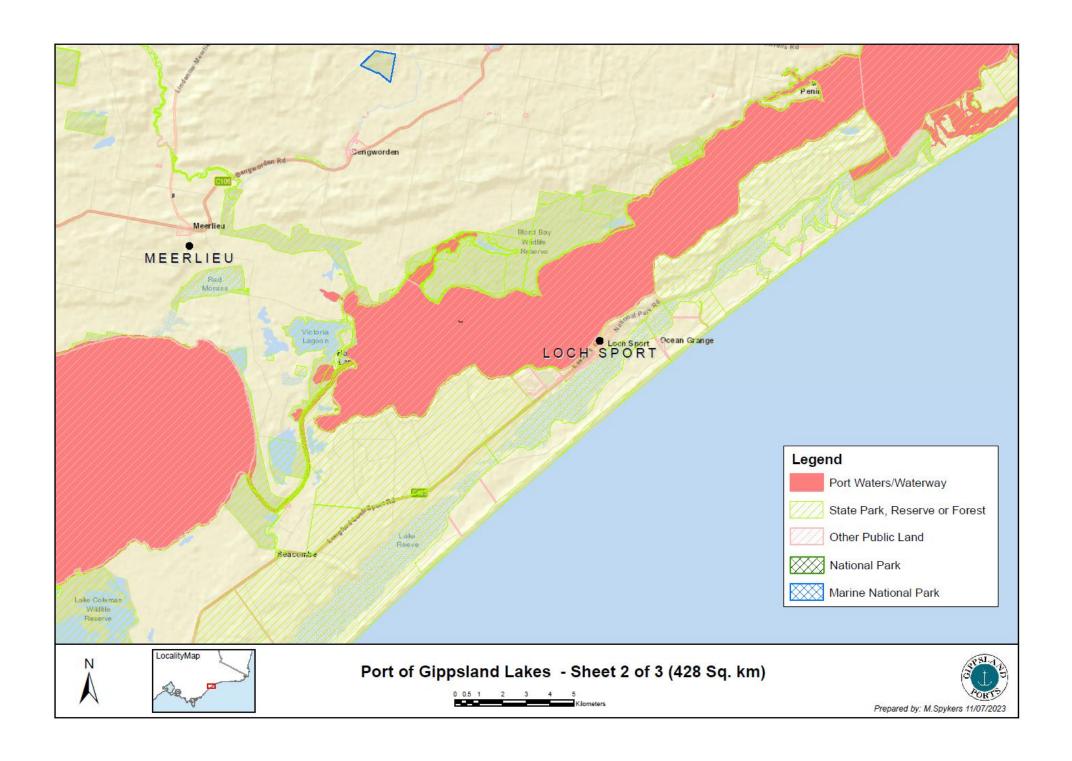
1A. Port and Waterway Boundaries and Tenure

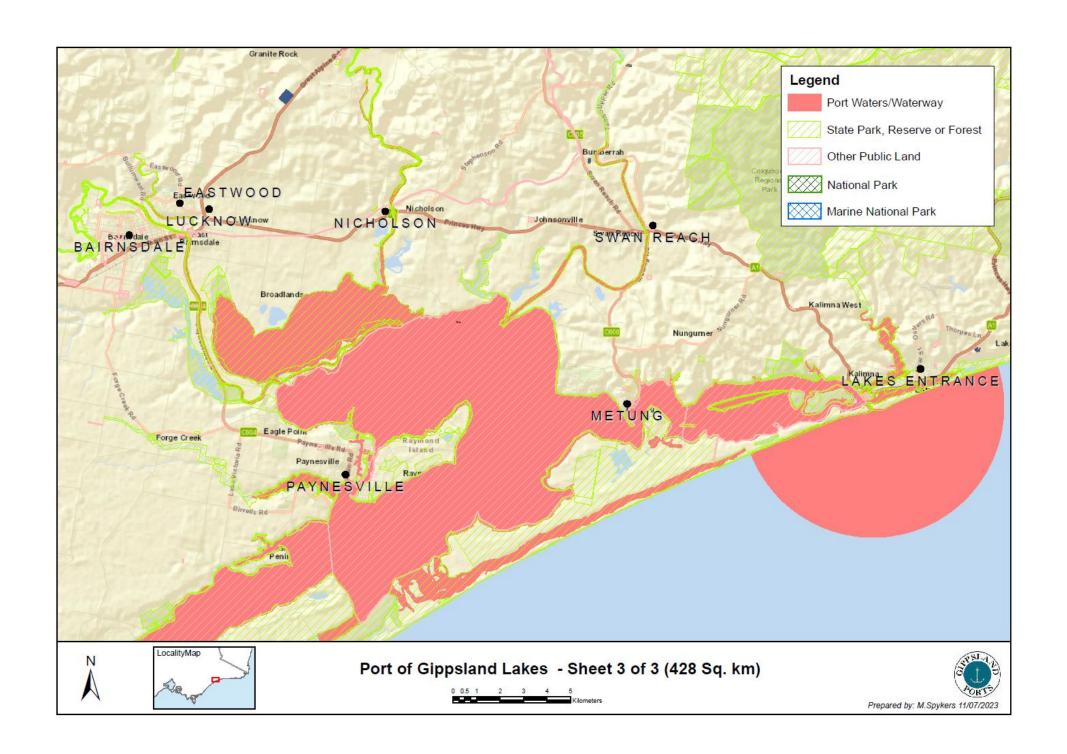


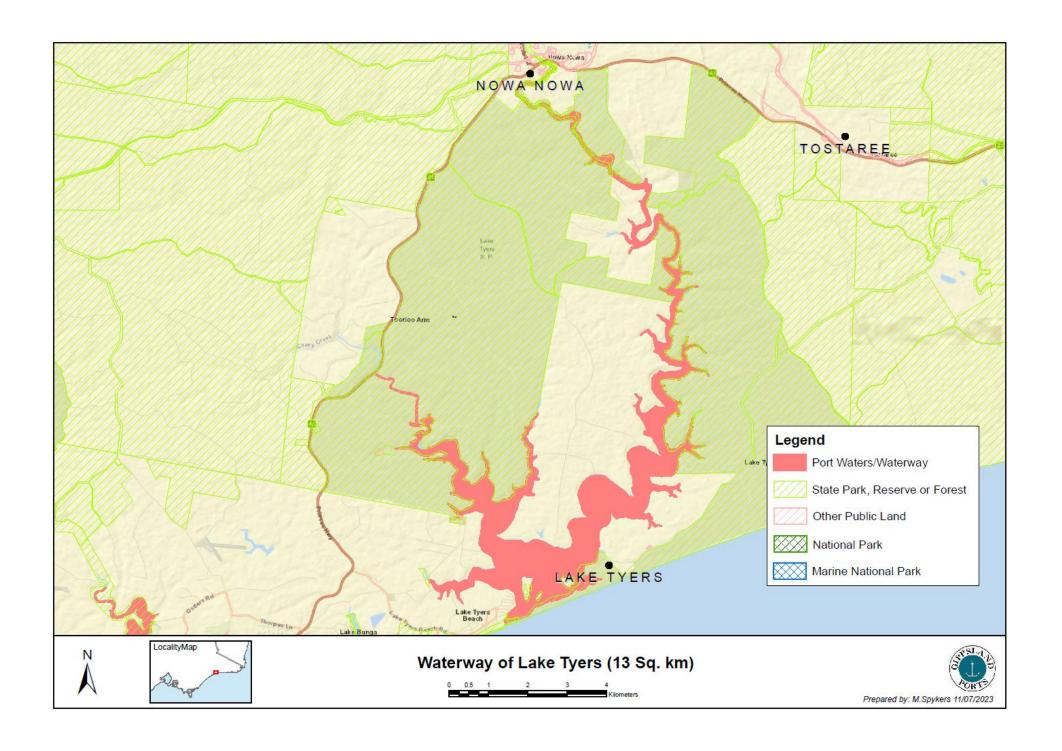


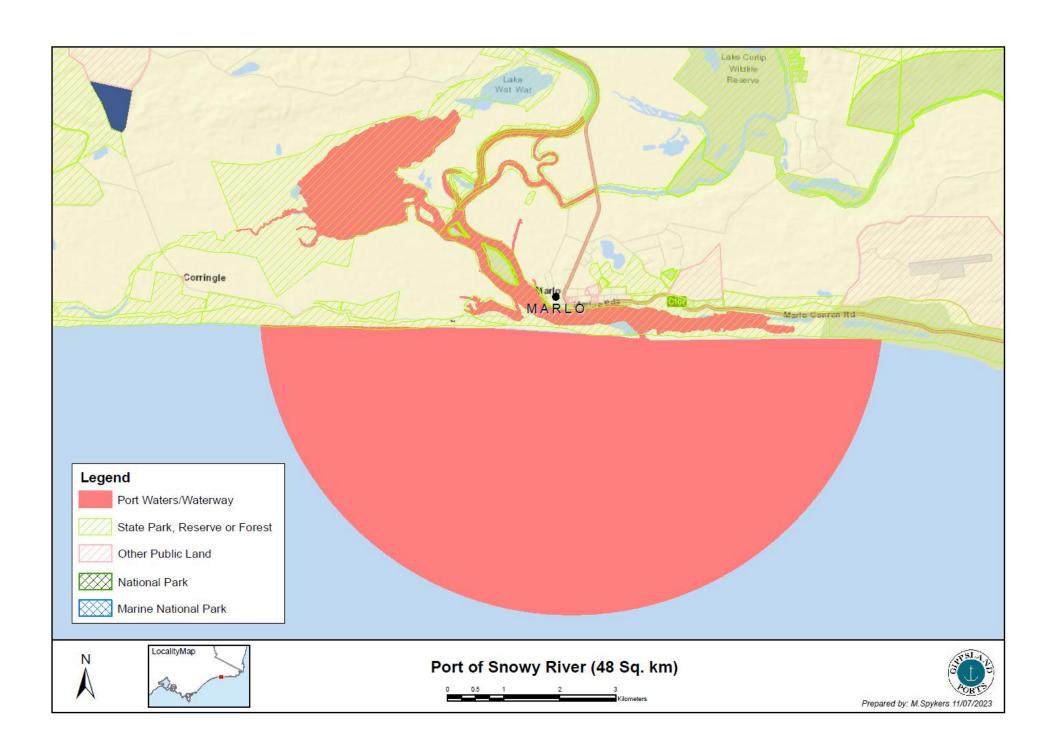


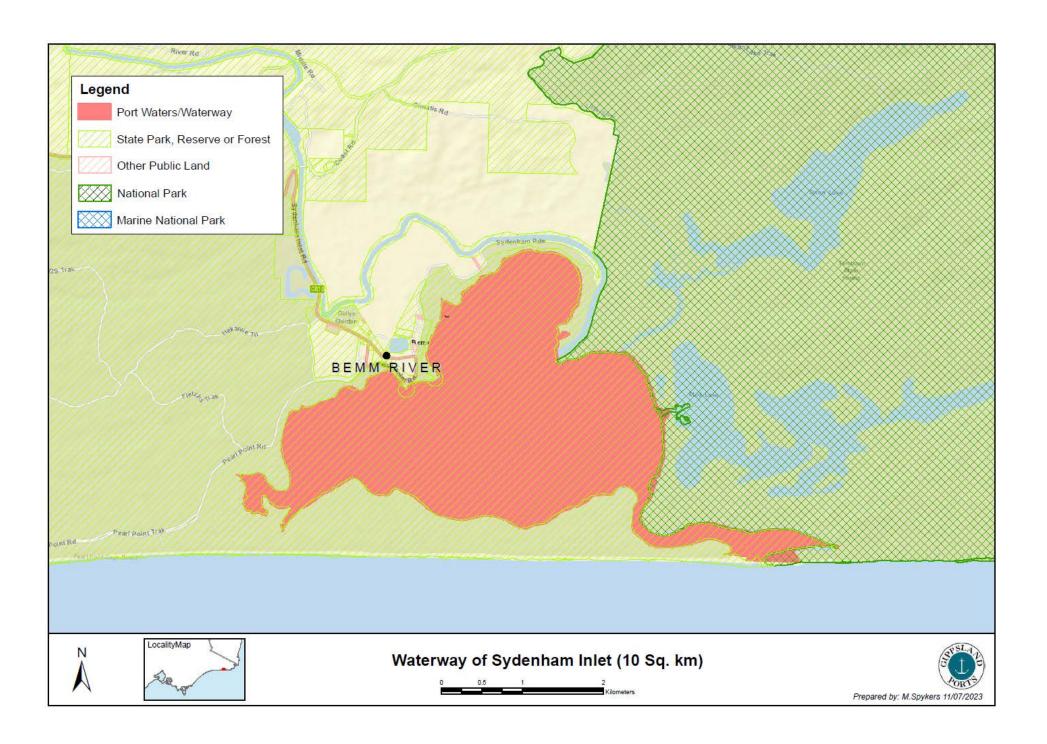


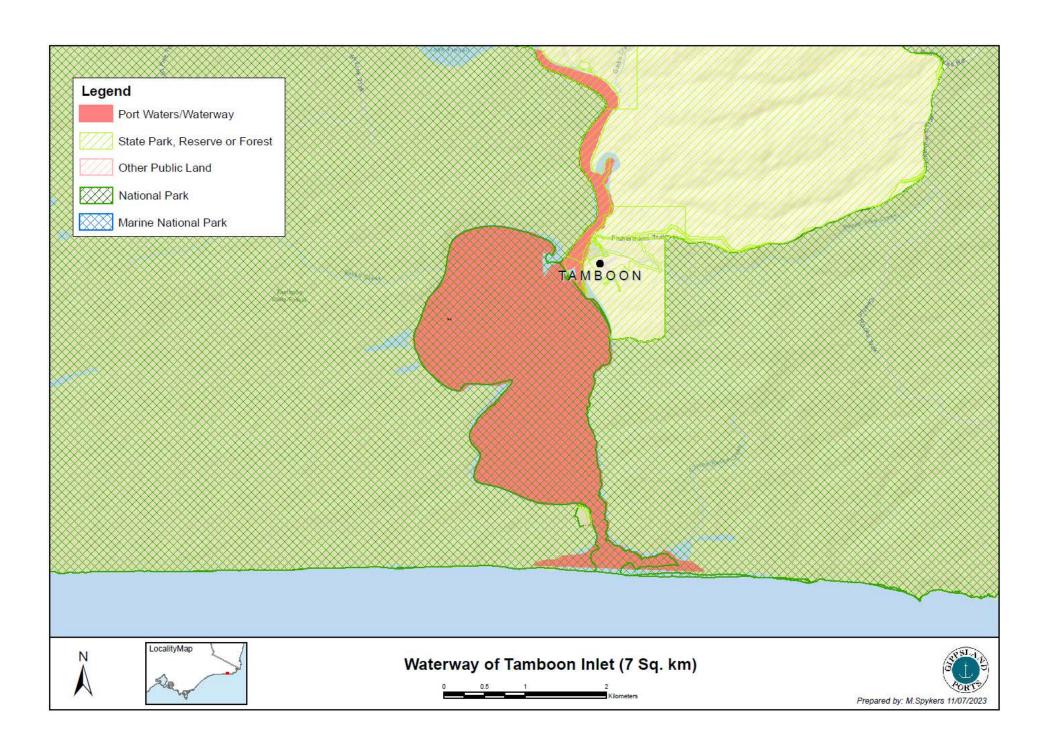


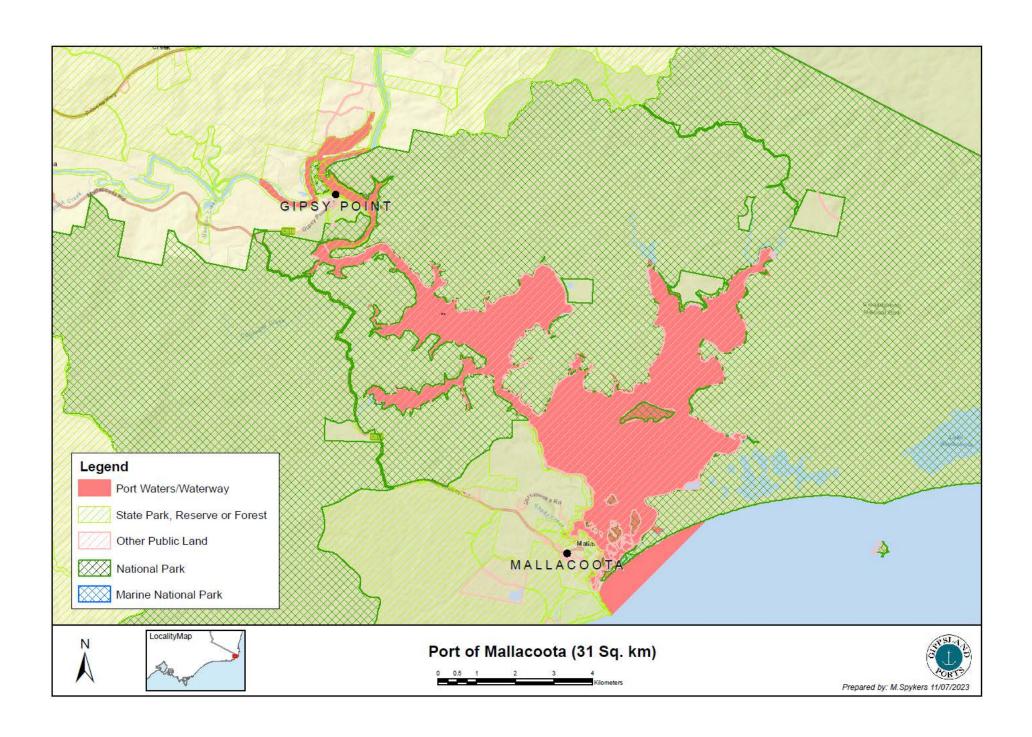






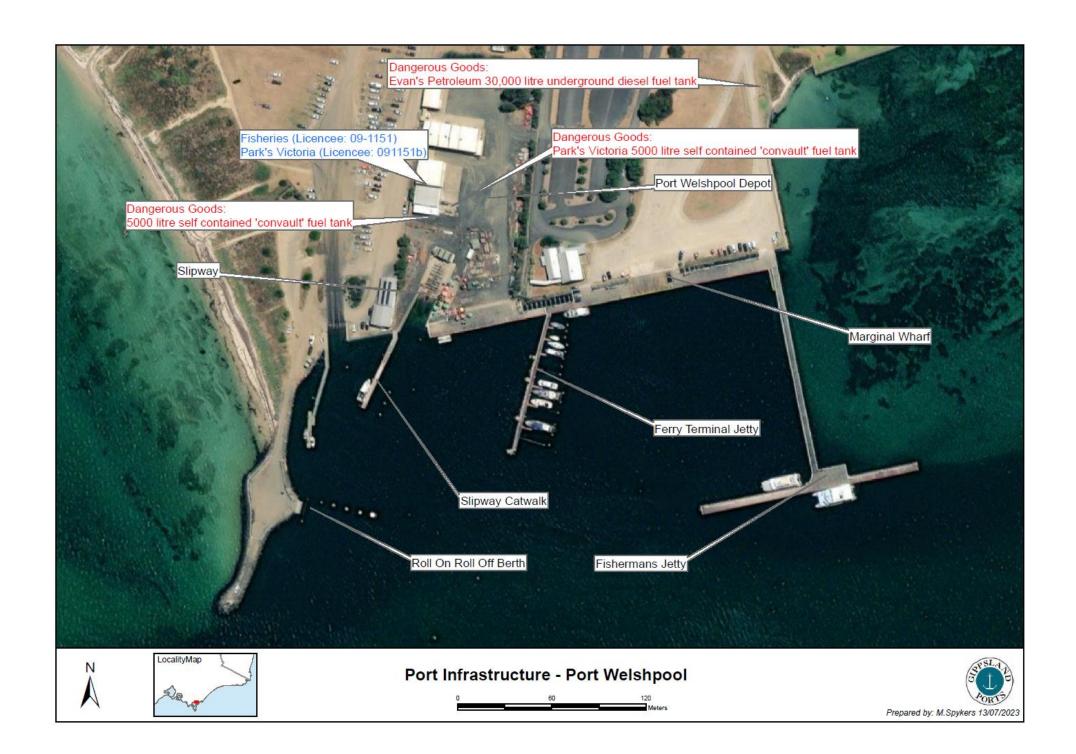


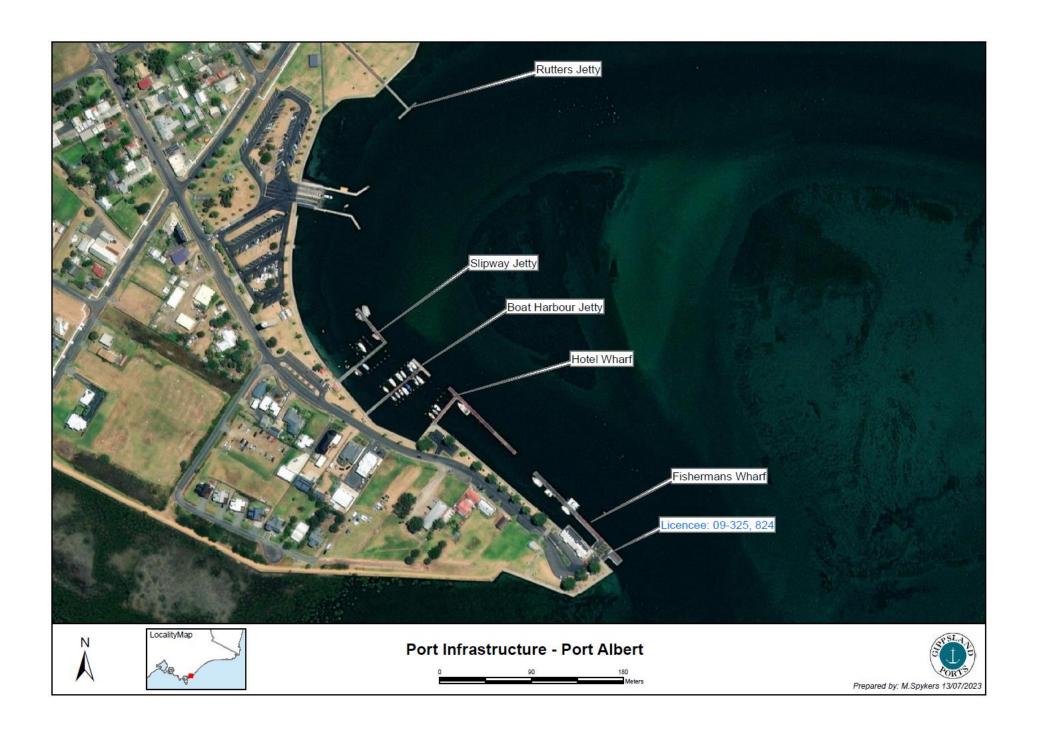


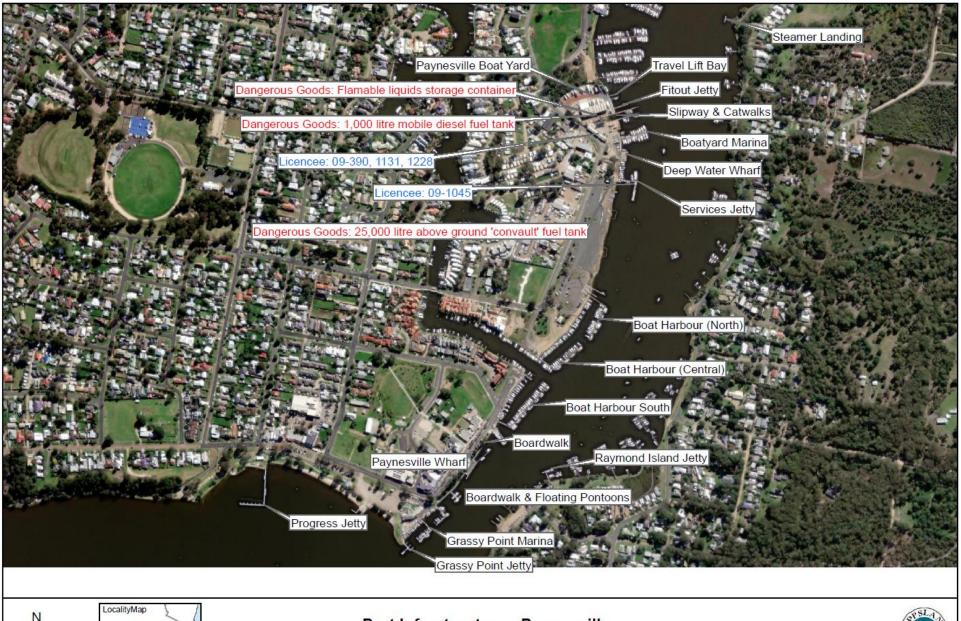




1B. Port Infrastructure







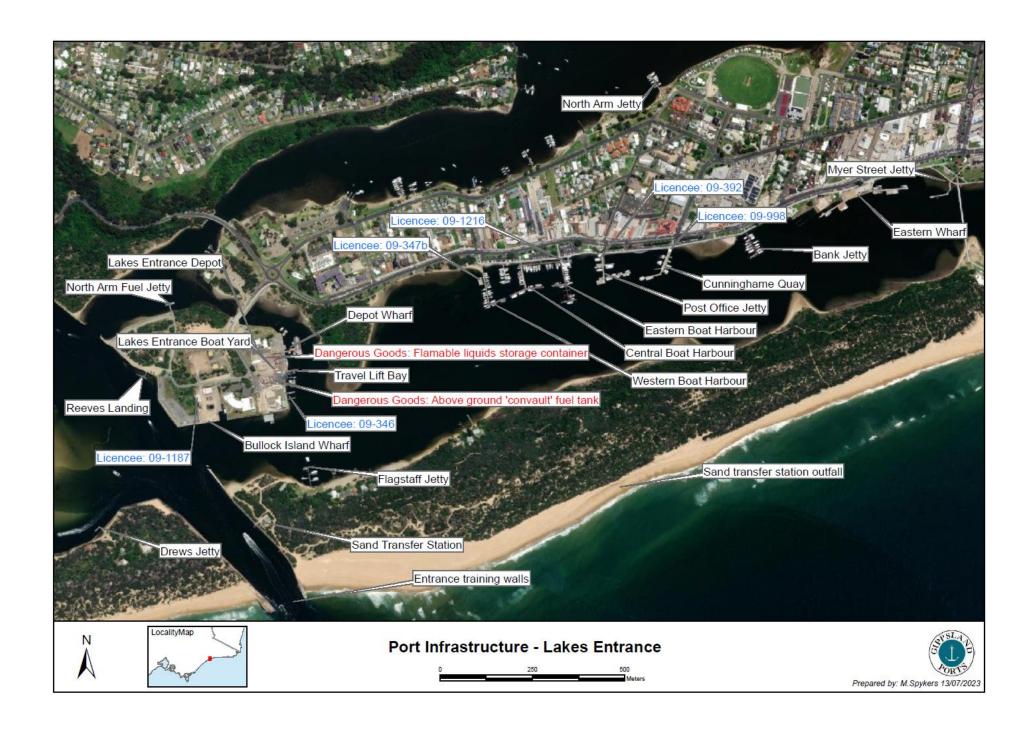




Port Infrastructure - Paynesville

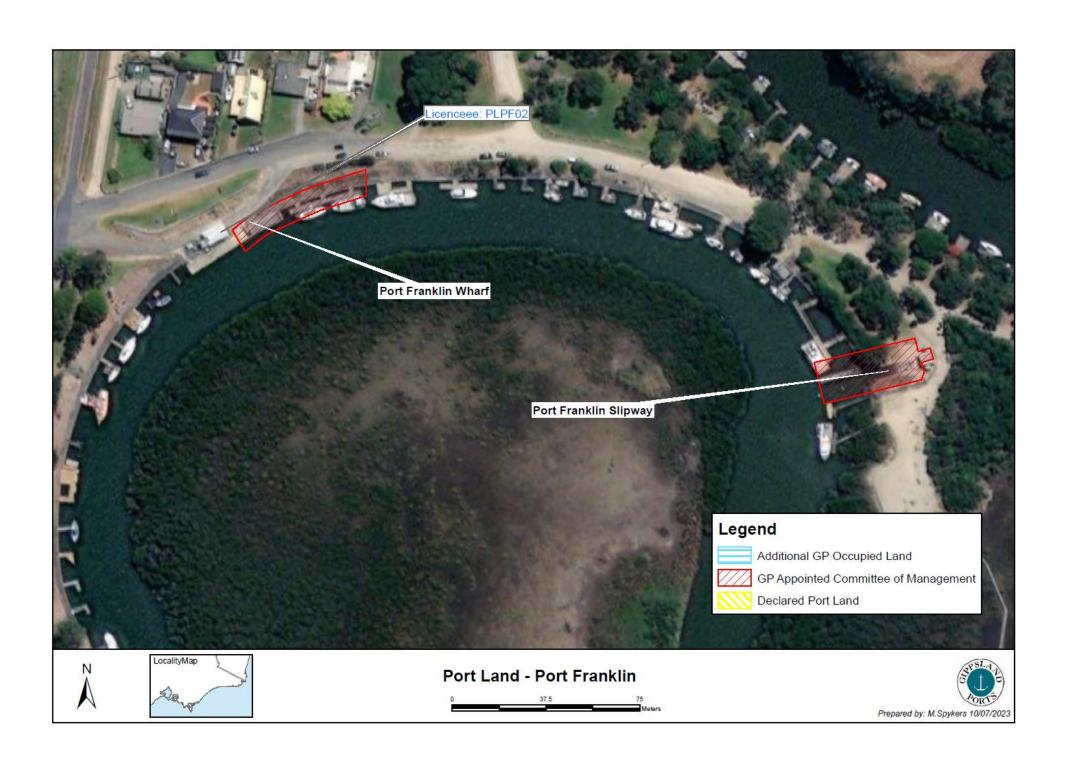


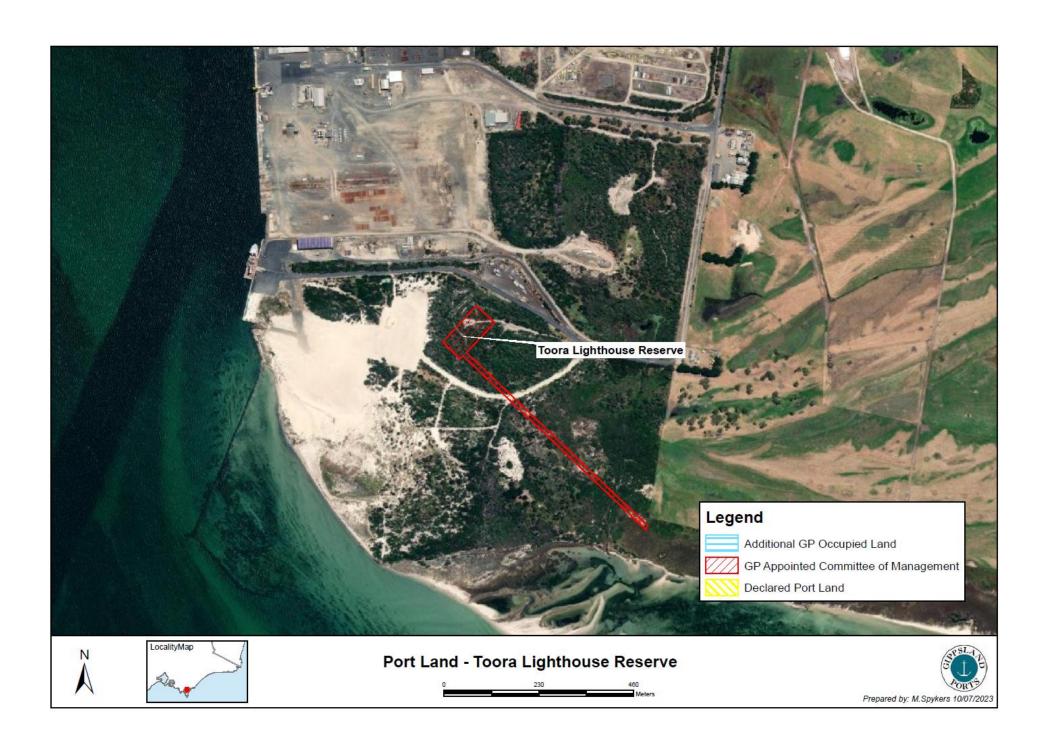


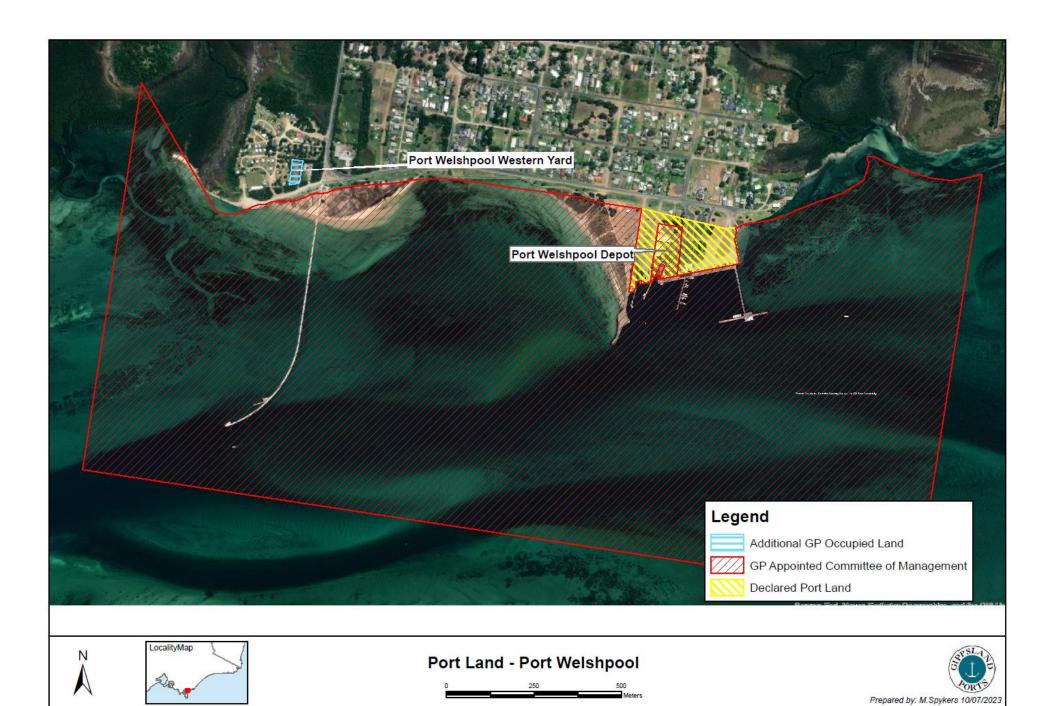


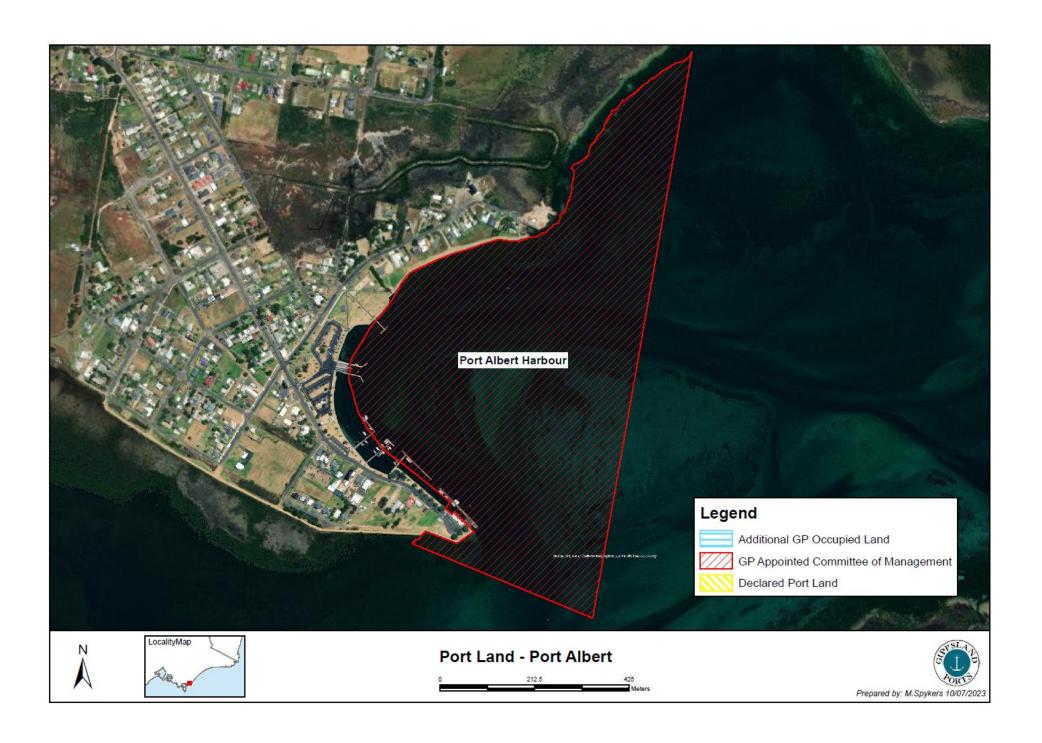


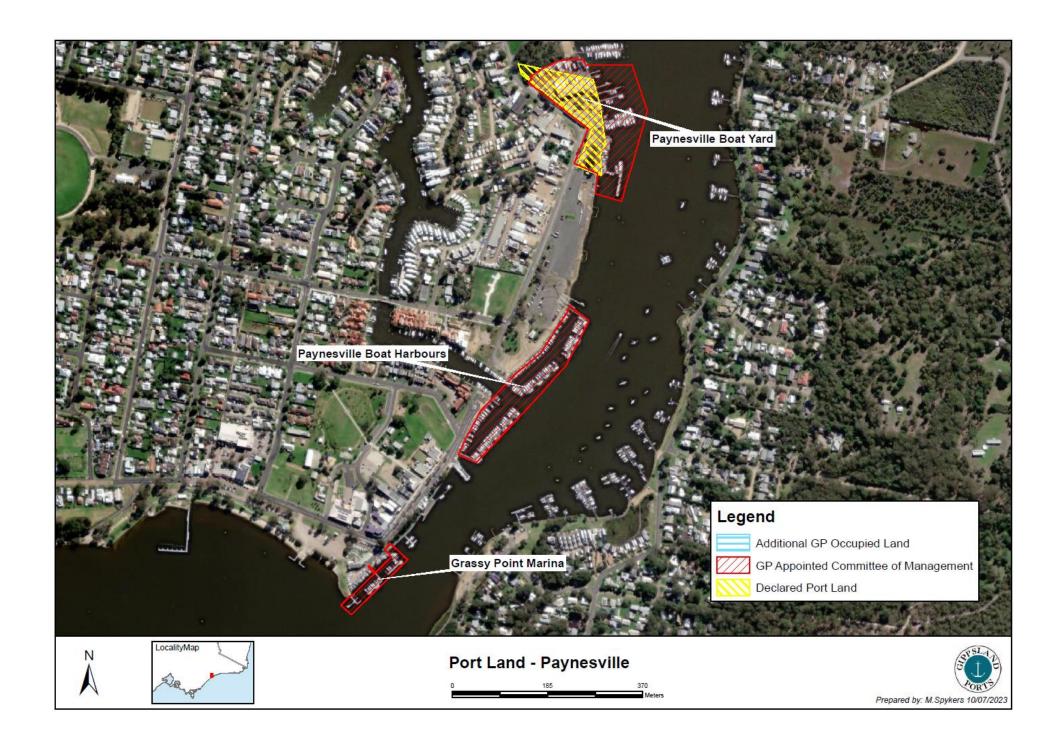
1C. Gippsland Ports Managed Sites

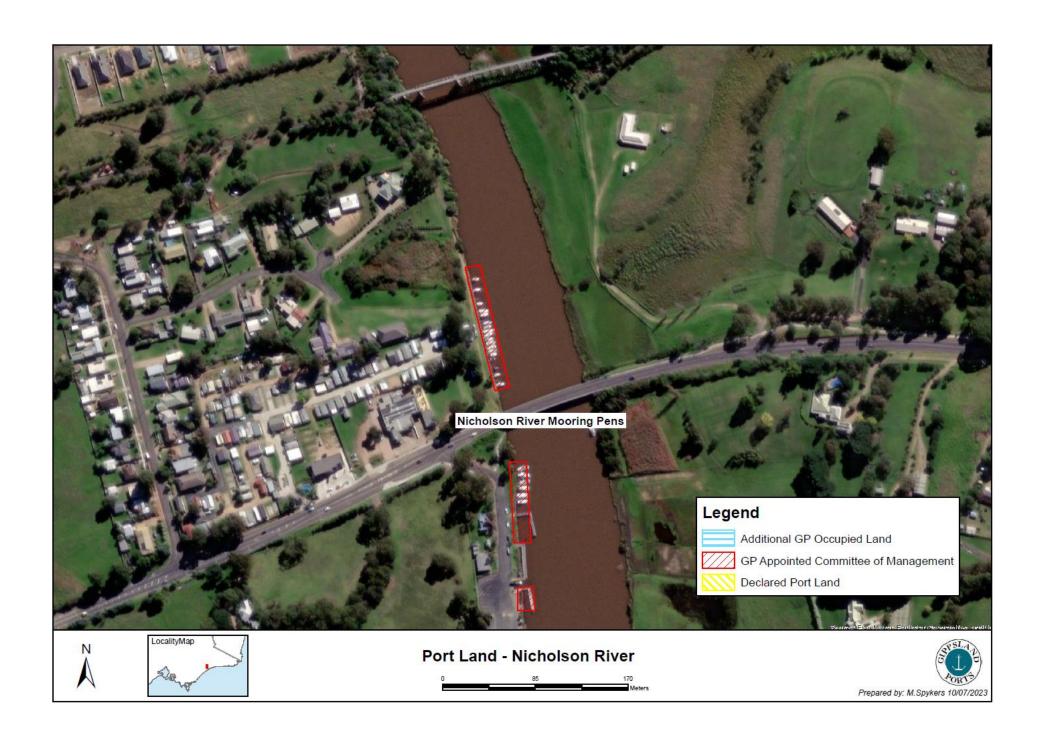


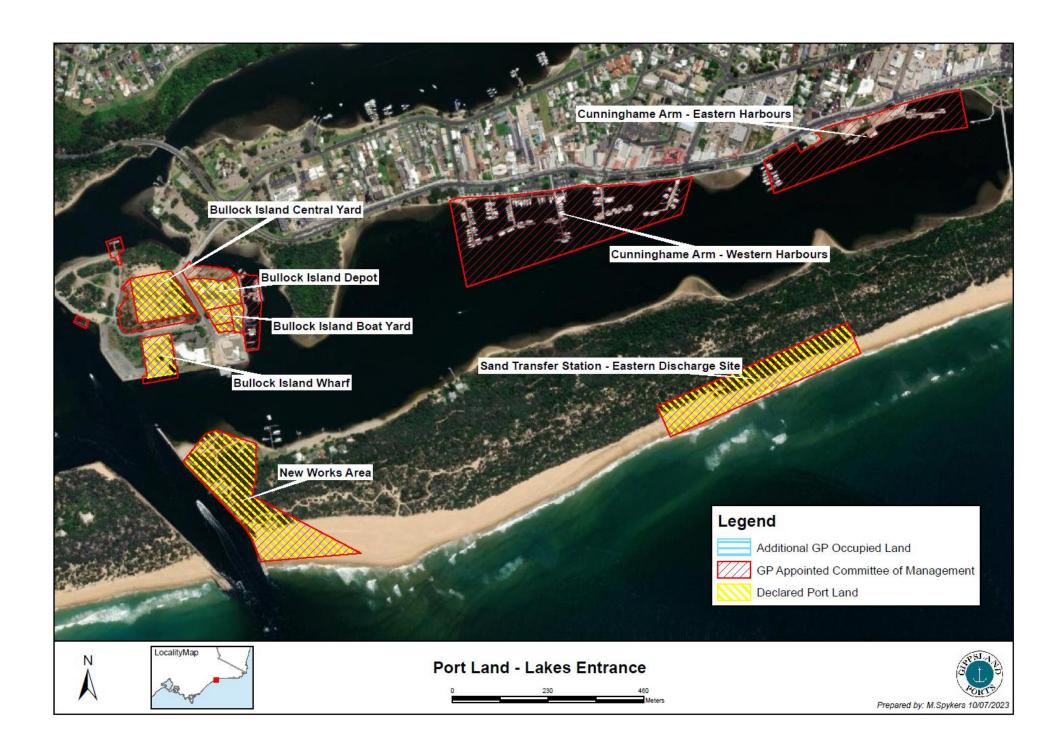


















Port Land - Mallacoota Inlet







APPENDIX 2. Port Tenants, Licensees and Service Providers

Name	At July 2023	Facility	Licence
Port of Gippsland La	akes		
Ferry Café Site - Gold	lie Enterprises	Berthing area near Lakes Entrance Eastern Wharf	09-1216
Floating Accommodate	tion - Stubbs, Wallace, Watts & Watts	Area at Lakes Entrance Western Boat Harbour	09-347b
Peels Tourist & Ferry	Service	Section of Jetty - Post Office Jetty. Area of Land booking office - Post Office Jetty.	09-392
Leftrade		Fuel jetty & Fuel jetty licence	09-346
LEFCOL		Unloading jetty 1 & Unloading jetty 2	09-346
State Oil Pollution Re	sponse	Shed at Bullock Island Dredge Facility	09-1187
Lonsdale Cruises		Lakes Entrance, Cunninghame Quay	09-998
Victoria Police Faciliti	es	Office & Shedding in Boatyard Paynesville. Berthing area in Paynesville Boatyard.	09-390
Quaintmere Contracti	ng - Advance Marine Diesel Services	Shed at Paynesville Boatyard	09-1131
Gary Smith's Shipwrig	ght Services	Shed at Paynesville Boatyard	09-1228
Bulls Cruisers		Services Jetty at Paynesville	09-1045
Port of Corner Inlet	& Port Albert		
Para Park Co-Operat	ive Game Reserve	4m2 area on Port Albert Wharf - Fixed Crane. Swing moorings -Para Park appointed CoM	09-824 09-325
Port Franklin Fisherm	ans Association	Port Franklin Wharf Shed	09-393
Victorian Fisheries Au	uthority	Shed at Port Welshpool	09-1151
Parks Victoria		Shed at Port Welshpool	09-1151b



APPENDIX 3. Dangerous Goods or Hazardous Materials Storage Facilities

As the manager of ports and waterways in Gippsland, Gippsland Ports has an obligation to assure safe and suitable chemical storage and handling facilities. WorkSafe guidelines, Dangerous Goods Act, Environment Protection Act, Marine Act and Coastal Management Act, and their subordinate regulations, govern chemical storage and handling with guidelines that aim to minimise potential impact on the health and safety of users and to the environment.

An overview of storage facilities across Gippsland Ports and waterways is provided in the table below.

Location	Description	Туре	Use
EAST GIPPSLAND			
Paynesville	25,000 litre above ground 'Convault' storage tank	12,500L ULP 12,500L diesel	Supplies the public on water fuel dispensing facility operated by Bulls Cruisers.
Paynesville Boatyard	Storage tank on a trailer	1000L Diesel	Fuel for Travel Lift, mobile plant.
Paynesville Boatyard	Flammable Liquid container	~2,500L paints and thinners	Boatyard supplies.
Metung, On water fuel facility	Two underground Storage tanks	~2,500L ULP ~2,500L diesel	Supplies the public on water fuel dispensing facility operated by Riviera Nautic.
Bullock Island Dredge Facility	Flammable Liquid Container	~1,000L various flammable and combustible liquids	Support dredger.
Bullock Island (LEFCOL)	Above ground storage tank	Diesel	Supplies fishing vessels and the public at the LEFCOL operated fuel jetty.
Bullock Island Fuel Jetty, Lakes Entrance Depot	25,000 litre above ground 'Convault' storage tank located at Lakes Entrance Depot	12,500L ULP 12.500L diesel	Supplies the public on water fuel dispensing facility operated by Gippsland Ports.
Lakes Entrance Depot	Flammable liquid container	~2,300L various flammable and combustible liquids	ULP, Diesel fuel for vessels and plant; paint and thinners.
Lakes Entrance Depot	Oil container	2,200L various oils	Dredger, vessels and mobile plant.



Location	Description	Туре	Use
Lakes Entrance Depot	Fuel Barge	8,000L diesel	Fuel for dredger and booster pump.
Bullock Island Boatyard	Flammable Liquid container	~2,500L paints and thinners	Boatyard supplies.
Bullock Island Boatyard	Tank on skids	500L Diesel	Fuel for Travel Lift, mobile plant.
Bullock Island Boatyard	2,200L storage tank	Waste oil	Waste oil collection from LED, BIBY and collection points provided on LE wharves & jetties
SOUTH GIPPSLAND			
Port Welshpool Depot	4000 litre capacity above ground "Convault" self- contained & bunded and fire rated fuel tank	2000L ULP 2000L diesel	
Port Welshpool Depot wharf	Above ground storage tank	Waste oil	Waste oil collection.
Port Welshpool Depot (Victorian Fisheries Authority)	2000L above ground "convault" self- contained & bunded and fire rated fuel tank	2000L ULP	Supplies Victorian Fisheries Authority.
Entrance to the Eastern Harbour, Port Welshpool	Underground storage tank	30,000L diesel	Operated by Peter Rose (Port Welshpool General Store) under arrangement with Evans Petroleum.
Barrys Beach Marine Terminal (BBMT)	Above ground storage	Diesel Methanol	Support offshore oil & gas industry -'Qube'.



APPENDIX 4. Gippsland Ports & Waterways - Activity Risk Register



Gippsland Ports & Waterways - Activity Risk Register

CONTEXT:	Gippsland Ports (GP) is a Committee of Management under the Crown Lands Act overseen by a Board responsible to the Minister for Ports and Freight under the Port Management Act 1995 and the Marine Safety Act 2010. The organisation has responsibilities for emergency management under Victorian State emergency management plans and for maritime security under the Maritime Transport and Offshore Facilities Security Act, along with responsibilities for: navigation, port operations, regulation, security and compliance, boating safety, incident management, emergency response, dredging and sand management activities. Gippsland Ports is a significant provider of public marine infrastructure and services, with oversight of 1400 sq. km. of waterways from Anderson Inlet to Mallacoota, including 800+ navigation aids, 100 wharves and jetties and approx. 900 berths and moorings. Gippsland Ports has a major role in supporting the safe, efficient and sustainable use of our waterways, enjoyed by thousands of people and bringing many benefits to the Gippsland region. Adapted from: Gippsland Ports, Safety & Environment Management Plan The following activity categories are taken into account when assessing risk: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, and Near – adjacent to waterway.
	Regular review of Vessel Operating and Zoning Rules (VOZR).
General Controls:	General controls e.g. emergency response, inspections etc are detailed at GP Management Plans including the Gippsland Maritime Emergency Plan and the Maritime Security Plan for the Port of Corner Inlet and Port Albert.
To be applied across all	Unless identified otherwise below - controls are currently effective to the extent of GP knowledge. Risk ratings are for GP controlled areas only not privately/commercially controlled activities.
activities	Monitor within available resources.

Refer to RECORD OF REVISION at end of register

Updated – 27/3/23 changes highlighted in blue.

Locations: GL = Gippsland Lakes, CI = Corner Inlet, AI = Anderson Inlet, SR = Snowy River, MA = Mallacoota. **Risk Ratings** (refer to Risk Management Framework): H = High, M = Medium, L = Low

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

Current: 3/2023

Review by: 3/2024

Page 1



THIS RISK ASSESSMENT IS NOT EXHAUSTIVE AND WILL BE REVIEWED ON A PERIODIC BASIS.

							Inl	nerent	Risk	Rating	ıs	
	Activity	Context Summary of significant locations, known issues & incidents.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development).	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	AI	SR	MA	Ww
1.0	Commercial Operations											
1.1.	Fueling – mobile	Bulk diesel (bunkering) of vessels by road tanker occurs at GL and CI. ULP fueling limited to 25lt containers.	Security cameras available in some locations. GP Marine Compliance Handbook controls: GP is notified by operator if over 10,000L. GP Fuel barge is used to fuel KALIMNA dredge and BOOSTER BARGE. Fueling not permitted at Eastern Wharf, Lakes Entrance.	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information ✓ Operator/ Licencee Plans ✓ Control access 	Over	н	н	L	L	L	L
1.2.	Fueling – fixed facility	Fixed fueling facilities are located at Barry's Beach Marine Terminal (BBMT) Diesel, Port Welshpool Diesel, Port Antony Marine Terminal (PAMT) Diesel Paynesville Diesel and ULP, Metung Diesel and ULP, & Bullock Island Diesel and ULP.	GP improving compliance assurance processes in relation to fixed fueling facilities—refer to Port Management System. BBMT and PAMT Bulk Transfer of diesel notified via Qube. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system O Notification to GP O Public notice/ information ✓ Operator/ Licencee Plans ✓ Control access 	Over	Н	н	N/A	N/A	N/A	N/A
1.3.	Dangerous Goods handling	Barry's Beach Marine Terminal (BBMT) - transfer of explosives, glycol and methanol occurs. Potential for increased DG handling at Port Anthony Marine Terminal (PAMT), CI in relation to H2 production. Lakes Entrance – transfer of flares for commercial vessels. Compressed gases are transferred at BBMT, Marginal Wharf. LPG bottled gas and minor quantities of ULP across berths/ marinas. LPG cylinders are being transferred from Paynesville to Ocean Grange.	GP improving compliance assurance processes in relation to DG – refer to Port Management System. Port Master Planning - GP to monitor for any increases in DG handling at PAMT. Commercial operators are required to provide DG Manifests in accordance with HM Directions. Explosives Notification Check list in place. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans ✓ Control access 	Over	M	Н	L	L	L	L

Locations: GL = Gippsland Lakes, CI = Corner Inlet, AI = Anderson Inlet, SR = Snowy River, MA = Mallacoota. **Risk Ratings** (refer to Risk Management Framework): H = High, M = Medium, L = Low

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway



	Activity	Context Summary of significant locations, known issues & incidents.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development).	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	AI	SR	MA	Ww
1.4.	Cargo handling (general)	Significant cargo handling areas are located in Cl-Port Welshpool (Roll-on-roll off) servicing Flinders and King Islands, Marginal Wharf at Port . Welshpool Fish product, Port Anthony Marine Terminal and Barry's Beach Marine Terminal servicing off shore Oil, gas and energy industry. Also Gippsland lakes – Lakes Entrance Eastern & Bullock Island wharves primarily servicing commercial fishing and Offshore Oil, Gas and energy industry. Domestic barge work – load/ unload.	Notification of Arrival Departure and application for berth Form submitted each vesel movement and including the Declaration for Dangerous Goods. Security cameras available in some locations. Agreement in place with Qube at Barry's Beach Marine Terminal CI to provide GP with access to CCTV records – refer to Maritime Security Plan. Monitor Corner Inlet RO-RO staging management GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	O Permit/ Licence system √ Notification to GP O Public notice/ information √ Operator/ Licencee Plans √ Control access	Over	M	M	N/A	N/A	N/A	N/A
1.5.	Cargo handling (livestock)	Livestock are loaded/ unloaded at CI – Port Welshpool Roll-on- Roll -off facility. There have been incidents involving livestock. Livestock numbers increasing. Livestock loaded and discharged in stock trailers.	Security cameras available in some locations. Livestock fencing improved at Port Welshpool (Roll-on-roll off). Port Master Planning - GP to continue monitor public risk associated with moving livestock through public areas including boat ramp access points. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution ✓ Vessel/ Plant impact ✓ Other (refer to Context)	O Permit/ Licence system √ Notification to GP O Public notice/ information √ Operator/ Licencee Plans √ Control access √ Traffic Management controls	Over	N/A	L	N/A	N/A	N/A	N/A
1.6.	Operate DCV Class 3 - Fishing vessel.	Fishing fleets located at GL- Lakes Entrance and CI - Port Welshpool, Port Franklin & Port Albert. 2013 MASSBANKER trawler incident was notifiable resulting in serious injury. Previous incidents where vessels have grounded and stranded on the 90 mile Beach. Marine pests can be transferred by vessels.	Security cameras available in some locations. Vessel maintenance over water permit system. Mariner information. Liaise with DELWP/PV regarding GP assistance for marine pest controls. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access 	On	M	M	N/A	N/A	N/A	N/A
1.7.	Operate DCV Class 1 & 2 - other commercial or passenger vessel	Charter/ hire operations are conducted from Lakes Entrance, Sale, Metung, Lake Tyers, Port Albert, Corner Inlet, Anderson Inlet, and Mallacoota. Large trailerable charter vessels also operate	Security cameras available in some locations. GP HM has advised MSV of risk associated with large trailerable charter vessels operating without LKC.	✓ Fire/ Explosion✓ Pollution✓ Vessel/ Plant impact	 ✓ Permit/ Licence system ✓ Notification to GP ✓ Public notice/ information 	On	М	M	М	N/A	M	M

Locations: GL = Gippsland Lakes, CI = Corner Inlet, AI = Anderson Inlet, SR = Snowy River, MA = Mallacoota. **Risk Ratings** (refer to Risk Management Framework): H = High, M = Medium, L = Low

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway



	Activity	Context Summary of significant locations, known issues & incidents.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development).	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	AI	SR	MA	Ww
		within Ports & Waterways and are not required to have Local Knowledge Certificate (LKC).	GP Marine Compliance Handbook controls:	O Other (refer to Context)	✓ Operator/ Licencee PlansO Control access							
1.8.	Operate Hire & Drive vessels (powered DCV Class 4 & human powered).	For example, hire boats operated from North Arm. Cunninghame Arm (Lakes Entrance), includes paddle boats, kayaks, standup paddleboards. In general, those hiring are inexperienced and a potential significant impact is drowning. There have been hire boat incidents involving injury. Hire boats have been observed operating outside of their designated areas.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP ✓ Public notice/ information ✓ Operator/ Licencee Plans O Control access 		Н	M	M	N/A	M	L
1.9.	Berthing & mooring (including marinas)	Some areas are access controlled. There was a significant fire at Progress Jetty Paynesville (2015). Derelict & abandoned vessels. Uncooperative/Aggressive persons. – there have been a number of incidents during 2019-2020 involving Uncooperative/Aggressive persons (customers and berth holders.)	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. Improvements to swing mooring management and CCTV system being implemented. Berth holder anti-social behaviour management is an issue. People living onboard introduces risk factors. Enforcement of berthing and mooring terms and conditions requires review. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution O Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ○ Notification to GP ✓ Public notice/ information ○ Operator/ Licencee Plans ○ Control access 	On	Н	H	M	M	M	M
1.10.	Vessel maintenance (on hardstand)	Activity conducted at Paynesville Boatyard, Bullock Island Boatyard, Slip Road Paynesville, Buckley's – Anderson Inlet, & Sale. Port Master Planning – Paynesville Slip road commercial operations present risk to public during vessel transfer operations.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. There is no monitoring of private / commercial sites by GP. GP Marine Compliance Handbook controls: EGS Slip Rd development project – there are implications for management of competing	 ✓ Fire/ Explosion ✓ Pollution O Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information O Operator/ Licencee Plans O Control access 	Near	М	N/A	M		N/A	N/A

Locations: GL = Gippsland Lakes, CI = Corner Inlet, AI = Anderson Inlet, SR = Snowy River, MA = Mallacoota. **Risk Ratings** (refer to Risk Management Framework): H = High, M = Medium, L = Low

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway



	Activity	Context Summary of significant locations, known issues & incidents.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development). commercial and recreational activities into the future inclusive of a public maintenance jetty. Bullock Island vessel maintenance master planning required.	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	Al	SR	MA	Ww
1.11.	Vessel maintenance (on water)	Across all areas. Refer to significant incident involving MAASBANKER (2013), Lakes Entrance. Working aloft and pollution issues.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. There is no monitoring of private / commercial sites by GP. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution O Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information O Operator/ Licencee Plans O Control access 	On	н	Н	L		M	L
1.12.	Slipways Vessel maintenance	Slipways are located at Corner Inlet – Port Franklin & Port Welshpool, Paynesville Boatyard, Bury's Slipway and Mallacoota	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. There is no monitoring of private / commercial sites by GP. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution O Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information O Operator/ Licencee Plans O Control access 	Over	Н	Н	N/A	N/A	M	N/A
1.13.	Construction & maintenance—maritime structures	Across all areas. Water activities causing boat wake around construction & maintenance sites is a significant hazard to workers. Public safety must also be taken into account in relation to access and lighting of structures. Port Master Planning – work barges in Squatters Row at Slip Rd, Paynesville – lack of available berthing.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. There is no monitoring of private / commercial sites by GP. GP Marine Compliance Handbook controls:	O Fire/ Explosion √ Pollution √ Vessel/ Plant impact √ Other (refer to Context)	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information O Operator/ Licencee Plans O Control access 	On	Н	M	L	L	L	L
1.14.	Commercial fishing	This activity includes netting & prawning. Activity occurs in Gippsland Lakes, Corner Inlet, Mallacoota. Activity has increased in Corner Inlet. Overall commercial fishing decreased in the	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. Commercial Fishing Code of Practice in place. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system O Notification to GP O Public notice/ information ✓ Operator/ Licencee Plans O Control access 	On	∟ →	M	L	L	M	L

Locations: GL = Gippsland Lakes, CI = Corner Inlet, AI = Anderson Inlet, SR = Snowy River, MA = Mallacoota. **Risk Ratings** (refer to Risk Management Framework): H = High, M = Medium, L = Low

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway



	Activity	Context Summary of significant locations, known issues & incidents. Gippsland Lakes. There is a significant risk of entanglement due to low visibility of nets.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development).	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	Al	SR	MA	Ww
1.15.	Government activities	GL – Paynesville VICPOL – Water Police operating vessel e.g. helimed exercises. Using CI – accessing Port Welshpool Depot facilities Fisheries, Parks Victoria. Also Catchment Management Authorities, Coastguard and SES operate within port waters.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact ✓ Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information ✓ Operator/ Licencee Plans ✓ Control access 	Over	M	M	L	L	L	L
1.16.	Dredging	Ongoing GP dredging at GL – Lakes Entrance. EGS Dredging – Mallacoota. Intermittent dredging at various locations.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. Dredging permits and consents renewals in progress. GP Marine Compliance Handbook controls:	O Fire/ Explosion ✓ Pollution O Vessel/ Plant impact O Other (refer to Context)	 ✓ Permit/ Licence system O Notification to GP ✓ Public notice/ information ✓ Operator/ Licencee Plans ✓ Control access 	On	M	N/A	N/A	N/A	L	N/A
1.17.	Surveys & research	This includes hydrographic & marine survey/ testing. May also include surveys using divers & dolphin research. Other agency marine pest surveys in progress at in GL and Corner Inlet time of review.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution ✓ Vessel/ Plant impact O Other (refer to Context)	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information O Operator/ Licencee Plans O Control access 	In	L	L	L	L	L	L
1.18.	Retail activity	Includes: booking offices, cafes, restaurants, waterparks etc. Also sales from fishing vessels alongside.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations.	✓ Fire/ Explosion✓ PollutionO Vessel/ Plant impact	 ✓ Permit/ Licence system ✓ Notification to GP O Public notice/ information 	Over	L	N/A	N/A	N/A	N/A	N/A

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

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	Activity	Context Summary of significant locations, known issues & incidents.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development).	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	AI	SR	MA	Ww
			GP Marine Compliance Handbook controls:	O Other (refer to Context)	O Operator/ Licencee Plans O Control access							
1.19.	Commercial activities adjacent to port waters.	Includes: operation of marine terminals eg. Barry's Beach and Port Antony at Corner Inlet and Bury's Slipway, Payneville – Slip Rd and Tambo Marine in Gippsland Lakes.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP ✓ Public notice/ information ✓ Operator/ Licencee Plans ✓ Control access 	Near	М	н	N/A	N/A	N/A	N/A
1.20.	Events	Includes: Power boat races, sailing, paddling, pyrotechnic displays, Adventure races. Event size, complexity, & numbers increasing GL - Annual powerboat race, Paynesville Boat rally, Mitchell River rowing regatta.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Note: Coastguard no longer provide event support. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system ✓ Notification to GP ✓ Public notice/ information ✓ Operator/ Licencee Plans ✓ Control access 	On	H	L	L	Н	L	L
2.0	Public - Recreational											
2.1	Fueling recreational vessels	These activities occur across GP Ports & waterways. Risk increases seasonally – high tempo during summer. At the time of review there have been recent pollution events as a result of this activity.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. Port Master Planning – investigate additional on water fueling facilities. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution O Vessel/ Plant impact O Other (refer to Context) 	O Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access	On	I	н	н	н	н	Н
2.2	Operate powered vessels	These activities occur across GP Ports & waterways. Potentially inexperienced people operating high powered vessels in "holiday mode".	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security	✓ Fire/ Explosion✓ Pollution	✓ Permit/ Licence systemO Notification to GP	On	H	Н	Н	Н	Н	Н

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

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	Activity	Context Summary of significant locations, known issues & incidents. All Gippsland Ports are bar ports making them hazardous to navigate. Fatalities have occurred during bar crossings. A significant number of breakdowns and low scale SAR occurs. Moored vessel movement and river bank erosion due to boat wakes. Marine pests can be transferred by vessels. Sewage disposal for vessels are required.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development). cameras available in some locations. Liaise with Department regarding GP assistance for marine pest controls. Port Master Planning - limited sewage pump out stations. GP Marine Compliance Handbook controls:	Potential Key Impact Events Vessel/ Plant impact O Other (refer to Context)	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development). V Public notice/ information O Operator/ Licencee Plans O Control access	Risk Type	GL	CI	AI	SR	MA	Ww
2.3	Operate PWC	These activities occur across GP Ports & waterways.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. Variable messaging boards. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access 	On	Н	H	Н	н	н	Н
2.4	Operate human- powered vessels	These activities occur across GP Ports & waterways and include paddle craft, sail & surfboards. Drowning is a significant potential impact.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. Variable messaging boards. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution √ Vessel/ Plant impact O Other (refer to Context)	O Permit/ Licence system O Notification to GP √ Public notice/ information O Operator/ Licencee Plans O Control access	On	Н	Н	Н	Н	Н	L
2.5	Outdoor education	Includes school camps and all types of vessels. High level of activity around Banksia Pennisula location. GP provides school education programs annually usually during Nov- Dec. Drowning is a significant potential impact.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution √ Vessel/ Plant impact O Other (refer to Context)	O Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access	On In	Н	Н	Н	Н	н	н
2.6	Recreational Vessel	Across all areas. Working aloft and pollution issues.	Controls are currently effective to the extent of GP knowledge.	√ Fire/ Explosion	O Permit/ Licence system	On	Н	Н	M	M	M	L

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

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	maintenance (on water)	Public exposure can be greater due to less site access control at public wharves & jetties.	Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	✓ PollutionO Vessel/ Plant impactO Other (refer to Context)	O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access							
2.7	Berthing & mooring	These activities occur across GP Ports & waterways. Access is controlled at some berths. Derelict & abandoned vessels. Uncooperative/Aggressive persons. – there have been a number of incidents during 2019-2020 involving uncooperative/aggressive persons (customers and berth holders.)	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations – upgrades in progress. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	 ✓ Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans ✓ Control access 	On	н	Н	M	М	M	L
2.8	Recreational activities from maritime structures and/or foreshore	Diving/ swimming from structures is not permitted, however, this still occurs but appears to be decreasing. Known areas of risk include Alloverloch boat ramp-jetty where there have been near misses between swimmers & vessels. Also: Cunninghame Quay and Progress jetty. Other risk areas - Bullock Island - fishing & crabbing Reeves Landing, Marlo Jetty – fishing. CI - hunting at Snake Island. Drowning is a significant potential impact.	Advocate for improved infrastructure which separates swimmers & vessels. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution O Vessel/ Plant impact √ Other (refer to Context)	O Permit/ Licence system O Notification to GP √ Public notice/ information O Operator/ Licencee Plans O Control access	Near	н	M	н	L	L	L
2.9	Recreational activities from vessels e.g. fishing, towed water sports etc	These activities occur across GP Ports & waterways. Known hot spots are: North Arm, Cunninghame Arm, Barrier, Eagle Bay, Dawsons Cove, Bunga Arm, Lake Tyers and Snowy River. Drowning is a significant potential impact. Potential for rock fishing drownings. Steady incremental increase in towed water	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution ✓ Vessel/ Plant impact ✓ Other (refer to Context)	O Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access	On	I	Н	н	н	н	н

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

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	Activity	Context Summary of significant locations, known issues & incidents.	Control Summary & References "Measures & Strategies" For additional details refer to Local Area Port Plans (under development).	Potential Key Impact Events	Abbreviations: GL – Gippsland Lakes, CI – Corner Inlet & Port Albert, AI – Anderson Inlet, SR- Snowy River, MA- Mallacoota, Ww – all other GP managed waterways Specific Key Controls For additional details refer to Local Area Port Plans (under development).	Risk Type	GL	CI	AI	SR	MA	Ww
		sports noted.										
2.10	Swimming, diving, snorkeling – in water activities.	These activities occur across GP Ports & waterways. Drowning is a significant potential impact.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	O Fire/ Explosion O Pollution ✓ Vessel/ Plant impact ✓ Other (refer to Context)	O Permit/ Licence system O Notification to GP ✓ Public notice/ information O Operator/ Licencee Plans O Control access	In	M	M	M	M	M	M
2.11	Air activities	Includes: flyovers by Airforce, para gliding, hang gliding, drone operations etc Lakes Entrance airfield in close proximity to Gippsland Lakes. GP HM authorisation required for seaplane operations. RAAF – Dutson Bombing Range extends into Lake Wellington, Gippsland Lakes.	Controls are currently effective to the extent of GP knowledge. Monitor within available resources. Security cameras available in some locations. GP Marine Compliance Handbook controls:	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact O Other (refer to Context) 	O Permit/ Licence system √ Notification to GP O Public notice/ information √ Operator/ Licencee Plans O Control access	Over	Н	Г	L	L	L	L
3.0	GP Operations	Refer to: SEMP and GP Environment, Health & Safety Management System, Gippsland Maritime Emergency Plan and the Maritime Security Plan for the Port of Corner Inlet and Port Albert.	Controls are currently effective. Improvements made to Site Safety & Environment Management during 2020-2021 Refer to EHS procedure 208. Maritime Security Plan updated and approved 20 Dec – valid for 5 years.	 ✓ Fire/ Explosion ✓ Pollution ✓ Vessel/ Plant impact ✓ Other (refer to Context) 	Refer to SEMP and GP Environment, Health & Safety Management System.	On Over Near	M	M	L	L	L	L

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

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Rev	Change	Author	Review & Consultation	Date
6.0	Annual review of activities, ratings adequacy of controls, and Incidents for year.	D.Rose	David Rose (Risk & Compliance Manager), David Holding (Executive Manager Maritime Services). Bevis Hayward (Harbour Master), David Talko-Nicholas (Marine Officer), David Ashworth (Marine Officer), Brett Wiles (EHS Officer), Shayne Clarke (EG Port Manager), Jakeb Griffin (SG Port Manager),	27/3/23
5.0	Annual review of activities, ratings adequacy of controls, and Incidents for year.	D.Rose	David Rose (Risk & Compliance Manager), David Holding (Executive Manager Maritime Services). Bevis Hayward (Harbour Master), David Talko-Nicholas (Marine Officer Team Leader), Brett Wiles (EHS Officer), Shayne Clarke (EG Port Manager), Jakeb Griffin (SG Port Manager).	14/2/22
4.0	Port Activity Risk Register – annual review of activities, ratings adequacy of controls, and Incidents for year.	D.Rose	David Rose (Risk & Compliance Manager), David Holding (Executive Manager Maritime Services). Bevis Hayward (Harbour Master), David Talko-Nicholas (Marine Officer Team Leader), David Ashworth (Marine Officer). GP Management Team.	13/4/21
3.0	Port Activity Risk Register – reviewed activities, ratings adequacy of controls, and Incidents for last two years.	D.Rose	David Rose (Risk & Compliance Manager), David Holding (Executive Manager Maritime Services). Bevis Hayward (Harbour Master), David Talko-Nicholas (Marine Officer Team Leader), David Ashworth (Marine Officer).	2/3/20
2.0	SEMP feedback incorporated – 2.2 vessel wake	D.Rose	External feedback.	17/4/19
1.0	Assessment workshop.	D.Rose	David Rose (Risk & Compliance Manager), David Holding (Executive Manager Maritime Services). Bevis Hayward (Harbour Master), David Talko-Nicholas (Marine Officer Team Leader), David Ashworth (Marine Officer).	18/11/18

Risk Type: In – in water activities e.g. swimming, On – on waterway e.g. boating, Over – over water e.g. fishing from jetty, Near – adjacent to waterway

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APPENDIX 5. SEMP Stakeholder Engagement Plan

Stakeholder Engagement Plan

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References

Gippsland Ports Stakeholder Engagement Strategy & Plan



Context

The Gippsland Ports Safety and Environmental Management Plan (SEMP) provides a framework for safety and environmental management of Gippsland ports and waterways, to meet statutory, community and stakeholder requirements. It identifies and affirms the significant safety and environmental hazards and risks that exist across the ports and waterways activity and the control mechanisms used both by Gippsland Ports, and other responsible parties. The SEMP also maintains currency and consistency between documents and clearly communicates the safety and environmental management framework and objectives.

During reviews of the SEMP there are opportunities to engage a range of community and stakeholder groups on SEMP matters. This fosters greater awareness of, and effective control of safety and environmental risks in the local ports and waterways of Gippsland.

Purpose

This Plan guides review of the Gippsland Ports SEMP and stakeholder engagement and consultation in relation to ensuring that the SEMP remains current.

The Plan identifies effective consultation strategies within the following priorities:

- Maintaining the public profile of Gippsland Ports and its role;
- Provide leadership in advocating for safe and environmentally sustainable use of local ports and waterways;
- Strengthen Gippsland Ports' position as a source of information, expertise and management decisions;
- Communicating the value and benefits of the SEMP;
- Dissemination of information regarding safety and environmental issues for the Gippsland Lakes;
- Promotion of an understanding of the important values of the local ports and waterways to the community;
- Influencing behaviour to encourage responsible and sustainable use and management of local ports and waterways;
- Garnering participation, input and support from stakeholders and the community.

Review

This Plan shall be reviewed:

- When there are major change(s) to GP Stakeholder Engagement Strategy and/ or the SEMP, and
- If there is a major occurrence/ incident.



Consultation Objectives

As aligned with the Gippsland Ports *Stakeholder Engagement Strategy*, SEMP stakeholder engagement & consultation Strategy objectives are:

- Ensure that stakeholders' issues, interests and influence are fully considered in the delivery of Gippsland Ports' services;
- Build stakeholder trust and confidence in Gippsland Ports as an inclusive, consultative and responsive organisation;
- Provide for effective and efficient decision-making by Gippsland Ports through meaningful and timely stakeholder engagement;
- Assist in the delivery of infrastructure and services that meets stakeholder needs.

Specific consultation objectives in relation to the SEMP are:

- Increase stakeholder awareness of safety and environmental issues and the existence and value of the SEMP.
- Build stakeholder and community support for the outcomes of the SEMP.
- Ensure that stakeholders are provided with a range of opportunities and mechanisms to provide input and have their views heard on the SEMP.
- Foster better access to information about safety and environmental management.
- Build community capacity to understand risks and help manage them.
- Increase support for, and confidence in the future management of safety and environmental risks.

Stakeholders

SEMP stakeholders (internal and external to Gippsland Ports), are identified at the *Stakeholder Engagement Strategy*. Key stakeholders identified at the SEMP Review & Consultation Action Plan (tri-ennial) at attachment 1 will be consulted in relation to the SEMP

Port and Waterway Users and Interest Groups

- 1. A variety of industry-based stakeholders and interest groups play an important role in working with Gippsland Ports in managing port waterways, including:
 - Australian Anglers' Association
 - Berth & mooring permit holders
 - Boat repairers / shipwrights
 - CoastCare / CoastAction
 - Commercial charter and boat hire operators
 - Commercial shipping
 - Fishing /Angling Clubs
 - Fishing vessel owners
 - Foreshore Committees of Management
 - Lessees and tenants
 - Recreational boat owners
 - Retailers and restaurant owners
 - Yacht / Boating Clubs



Benefits

Good communications and engagement is critical to the success of the SEMP and provides the following benefits:

- Access to a wide range of views, opinions and expertise on which to base decisions and actions;
- An understanding of public and stakeholder perceptions and the issues that need to be addressed to overcome potential obstacles to achieving consensus and common ground;
- Improved chances of stakeholder buy-in, support and agreement;
- Clear and targeted messages that reduce confusion and misinterpretation;
- Informed decision-making; and
- Positive and constructive relationships in an environment of openness, cooperation, information sharing and trust.

These benefits will help to deliver an effective plan and support a successful outcome for safety and environmental management.



Situation

Strengths

- Highly valued ports and waterways with an important role in the regional economy
- A significant body of existing knowledge
- Important economic, social and tourism values
- An organisation with expertise and established management systems
- A very good understanding of risks
- Experience in the decision-making and management environment
- Strong community and stakeholder interest in public safety and environment

Weaknesses

- Low level of public knowledge of Gippsland Ports' responsibilities
- Diverse vested interests in the community with specific agendas
- Public perceptions about the effectiveness of ports and waterway management
- Limited influence on many issues
- Widely shared, but poorly understood, responsibilities for managing risk
- Complex bureaucratic processes, roles and responsibilities for waterway management
- Dispersed and informal stakeholder groups

Opportunities

- Continue to improve public awareness of safety and environment
- Use examples to demonstrate tangible benefits and leverage support
- Encourage public discussion about safety and environment
- Engage "peripheral" groups residents, visitors and the regional community
- Provide leadership in community engagement in the region
- Use social media, social marketing and innovative communication techniques
- Build understanding of the connections between safety, sustainability and community and economic well-being
- Share and celebrate stories about the local ports and waterways

Threats

- Misinterpretation of the purpose of the plan or the specific intentions for key issues
- Poor relationships with key stakeholders
- Loss of strategic focus
- Distraction by peripheral issues
- Misinformed stakeholders obtaining too much airtime
- Diminution of stakeholder and community support
- Over-engagement or audience confusion
- Using the wrong techniques or channels



Engagement Principles

Past experience indicates that the following principles should be applied:

- Information gained from the SEMP should be actively communicated and targeted to stakeholders we need to find out what people want to know,
- Benefits of previous and current activities to manage boating to be communicated,
- Communication must be accessible and user-friendly tailored for the audience,
- Risk assessments need to be clearly understood and communicated to provide an evidence base for information,
- "Institutional/bureaucratic" communication often lacks effectiveness or credibility with the public need to keep information accessible and user-friendly,
- There should be a specific focus on engagement with key players to increase "buy-in",
- Communications and engagement need to be properly resourced, to get wide coverage of communication channels,
- Positive messages should be disseminated at every opportunity,
- Communications on SEMPs and positive achievements are a valuable way to build support,
- Association of the SEMP with local champions, events and cultural activities provides an
 effective way to get key messages to target audiences,
- Local knowledge, experience and opinion needs to be tapped into, formally and informally,
- The values of the Ports & waterways and boating activity are to be promoted and celebrated. People's connection to the positive experiences provides a good vehicle for communication, and
- Certain stakeholders require specific management approaches to maintain relationships.

Principles used to increase the level of public impact in relation to the SEMP are provided in the GP Stakeholder Engagement Plan and the table below:



	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
Public Participation Goal	To provide the public with balanced and objective information to assist them in understanding the problems, alternatives and /or solutions	To obtain public feedback n analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public issues and concerns are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision-making in the hands of the public.
Promise to the Public	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and issues are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for direct advice and innovation in formulating solutions and incorporate your advice and recommendation s into the decisions to the maximum extent possible.	We will implement what you decide.
Example Tools	Fact sheets Web sites	Public comment Focus groups	Workshops Deliberate polling	Citizen Advisory Committees Consensus building	Citizen juries Ballots
	Open houses	Surveys Public meetings		Participatory decision-making	Delegated decisions

(Noting that final decision making is generally appropriately done by port managers rather than the public.)

Source: 2012 SEMP Ministerial Guidelines

Key Messages

The following key messages will be used to inform SEMP consultation:

Gippsland Ports' role and responsibilities:

- Gippsland Ports has statutory responsibilities for managing waterway safety and environmental risks.
- Gippsland Ports also undertakes various community service obligations.
- Public and environmental risk is a key consideration in our activities.

What we can't control:

- There are limited resources to manage our responsibilities.
- Many environmental influences impose risk and create uncertainty.
- Risk management is a shared responsibility, with the person/agency with most control over the risk being the best to manage it.



• Management of many safety and environmental risks is about education and behaviour.

The value of the SEMP:

- The SEMP is seeking to improve safety and environmental outcomes for the community.
- It will assist in making the local ports and waterways safer and minimising environmental impact.
- It will assist in identifying stakeholder and community priorities and broader needs in relation to safety and environmental management.
- It will seek to identify cost-effective strategies for managing safety and environmental risks.
- Issues and priorities will be identified in a collaborative, consultative way.

The nature of local ports and waterways:

- There is an increase in activity on Gippsland's local ports and waterways.
- Waterway activity is diverse and there are several potential conflicts between users.
- There is significant capacity for growth in activity.

The involvement of the community:

- There are a wide range of views and values in the community that need to be considered.
- Identifying priorities and options for addressing them will be strongly based on engagement.
- Safety and environmental protection is important to the community; together we can maintain both values.
- Community involvement brings custodianship, shared responsibility and increased capacity for future management and decision-making.

The value of good management of the local ports and waterways:

- Local ports and waterways are recognised as important environmental assets.
- Local ports and waterways support an important recreational and commercial fishery, commercial shipping, and are an important asset for a range of social/cultural purposes and for the lifestyle and amenity they offer.
- Local ports and waterways are important to jobs, tourism and the local economy.
- The above values can be preserved by ensuring sound and sustainable management.

The need for evidence-based decisions:

- Risks and impacts can be real or perceived, but need to be prioritised based on evidence
- Anecdotal evidence is not usually a sufficient basis to make management decisions.



Key Communications

Methods used for stakeholder and community engagement are identified at the GP *Stakeholder Engagement Strategy*. Potential SEMP communications are identified in the table below:

Channel	Content/ Audience	Purpose	Frequency
Website and Social media	SEMP updates and sharing seeking informal feedback on key issues	To maintain stakeholder/community knowledge, seek informal feedback	Regularly
Seminars and Forums	Technical forums involving guest speakers, new information	To convey boating and related information and seek stakeholder feedback	As required
Media releases	Radio interviews Newspaper articles etc	To maintain the profile of GP in boating management To promote specific findings or	At key milestones
Briefings	Targeted briefings to decision-makers	directions for the plan To communicate SEMP progress and seek feedback on key issues	At key milestones
Speaking Engagements	Conferences Community organisations Industry groups	Build partnerships Inform stakeholders Promote the SEMP and seek feedback	Regularly
Informal discussions	One on one conversations	To build relationships and gather information	Frequently

Performance Indicators

The following performance indicators will be used to gauge the success of this plan:

- Number of complaints received.
- Response rate to survey(s).
- Agency response rate.
- Number of potential improvements identified.
- 'Hits' at GP website on SEMP

Attachments

- 1. Key SEMP Stakeholders
- 2. SEMP Review Stakeholder Engagement Action Plan
- 3. SEMP flyer example





Key SEMP Stakeholders

Ancon Australia P/L

Angling Clubs and Associations

Australian Border Force

Australian Quarantine and Inspection Service

Bass Coast Shire Council

Berth and mooring permit holders

Coastcare

Coastguard

Boating and Yacht Clubs

Boating Industry Association of Victoria

Corner Inlet Fisheries Habitat Association

Country Fire Authority

Department of Economic Development, Jobs, Industry, Transport and Resources

Department of Environment, Land, Water and Planning

Department of Sustainability, Environment, Water, Population and Communities

Eastern Line Shipping

East Gippsland Catchment Management Authority

East Gippsland Water

Environment Protection Authority

ESSO Australia Limited

Furneaux Freight P/L

West Gippsland Catchment Management Authority

Gippsland Coastal Board

Gippsland Lakes Coordinating Committee

Lessees, Licensees and Tenants

LEFCOL

Local Ports Managers

Loch Sport Foreshore Committee of Management

Port Anthony

Port Franklin Professional Fisherman's Association Port Franklin Foreshore Committee of Management

Port Welshpool Fishermen's Association Port Welshpool Working Group Inc.

Parks Victoria

QUBE

Royal Australian Navy Seafood Industry Victoria South Gippsland Shire Council

South Gippsland Water

South East Trawl Fishing Industry Association

Tek Ocean Victoria Police

Victorian Coastal Council Wellington Shire Council

West Gippsland Catchment Management Authority

Work Safe Victoria



Safety & Environment Management Plan (SEMP) – Major Review (3 yearly)

Stakeholder Engagement - Action Plan

Internal Engagement

Activity/ Action	Lead	Methods & Channels	Indicative Timing
Conduct an initial review of the SEMP ensuring integration of Risk & Compliance Framework elements and develop draft SEMP.	RCM		27 Jul
Management Team reviews initial draft SEMP and SEMP Stakeholder Engagement Plan (this plan).	EM-CS & RCM	MT meeting – paper, email, workshop	18 Oct
DEVELOP SEMP Summary (facts sheet/ brochure)	RCM	•	16 Nov
DEVELOP SEMP survey instrument.	RCM	If required	
APPROVE SEMP Summary (facts sheet/ brochure)	EM-CS	•	20 Nov
APPROVE SEMP survey instrument.	EM-CS	If required	
Release draft SEMP for external consultation to external priority stakeholders identified at the GP Stakeholder Engagement Strategy and page 12 below.	Board Chair	Board meeting - paper	22 Nov



External Engagement

Activity/ Action	Lead	Methods & Channels	Indicative Timing
Provide CEO notification to external <u>priority stakeholder agencies</u> listed below that draft SEMP is available at the GP website.	RCM	Formal letter GP website	23 Nov
Notify <u>all stakeholders</u> that draft SEMP is available at GP website and at GP customer service centres (BHO, PW LED, Boatyards) for comment. Widest distribution – refer to GP <i>Stakeholder Engagement Plan</i> .	RCM	 Facts sheet/ brochure GP website Email Facebook Local newspapers Survey Monkey SEMP & survey hardcopy at service centres. 	23 Nov
TACC meeting presentation and invitation to comment.	CEO/ RCM	Presentation – if required	
Provide information and invitation to comment to seminars/ networking groups (as opportunity arises).	As required.	Speaking engagement	as required
Leverage off GP Stakeholder Engagement Plan strategy 3.# - Stakeholder forums with groups including waterway users, boatyard users, and community to present information about GP roles and activities and gain insights into stakeholders needs.	As required.	Presentation	as required
Close survey & draft SEMP for comment.	RCM		18 Feb
Review/ amend SEMP against comment provided	RCM		28 Feb
Audit SEMP	External Auditor	Ministerial guidelines	Mid Mar
Finalise & approve SEMP and advise all stakeholders of document availability and information regarding future consultation.	CEO/ RCM		Mar



Priority External Stakeholders

The *Priority Stakeholders* identified at the GP *Stakeholder Engagement Strategy* (Table 7) shall be engaged during review of the SEMP.

Agencies

The following priority agencies, licensees, lessees, port operators, service providers, key users and stakeholder representative groups will usually be formally invited to provide input to the draft SEMP:

- Department of Transport
- Department of Environment, Land, Water and Planning
- Parks Victoria
- East Gippsland Catchment Management Authority
- West Gippsland Catchment Management Authority
- East Gippsland Shire Council
- Wellington Shire Council
- South Gippsland Shire Council
- Bass Coast Shire Council
- Transport Safety Victoria
- Environment Protection Authority
- WorkSafe
- Victoria Police Gippsland Water Police
- Coastguard

Feedback Channels

Feedback on SEMP issues can be provided:

- Directly by phone or email to GP
- By email GP website, 'Feedback' or the 'semp@gippslandports.vic.gov.au' email address.
- Using the Amendment & Comment form at the SEMP.
- Through Informal one-on-one meetings or arranged drop-in sessions.
- Through all GP staff.



Give us your feedback.....



Do you use Gippsland's waterways and boating facilities?



...go boating or fishing on our rivers, lakes and inlets?

...use the jetties, foreshores and boardwalks?

...interested in waterway safety and environment, boating facilities and local maritime issues?

Have your say on waterway safety, enjoyment and protection.

The Safety & Environment Management Plan (SEMP)
2019-2022

is open for comment until 18 February 2019

CONTACT: feedback@gippslandports.vic.gov.au or phone our Bairnsdale Office 03 5150 0500

Copies of the SEMP 2019-2022 are available from:

GP website: https://www.gippslandports.vic.gov.au/

Gippsland Ports Service Centres:

97 Main St., Bairnsdale VIC 3875
Paynesville Boatyard, Slip Rd, Paynesville VIC 3880
Lakes Entrance Depot, Bullock Island Rd, Lakes Entrance VIC 3909
Bullock Island Boatyard, Bullock Island Rd, Lakes Entrance



Policy Number: 3.2

Date of Current Issue: 19/09/2022

Date of Next Review: 2025

3.2 SAFETY POLICY

1. INTRODUCTION

Gippsland Ports policies establish organisational standards and provide a reference guide for Board members and Gippsland Ports officers to make reasoned, consistent and lawful decisions in managing Gippsland Ports operations and activities.

Gippsland Ports policies guide the development of processes, procedures, and practices which indicate how policy will be implemented.

2. PURPOSE

The policy informs and guides Gippsland Ports in providing a work environment which improves safety for employees, contractors, customers and visitors.

It supports an effective safety culture within Gippsland Ports and a safety-first approach to all operations.

3. SCOPE

This policy applies to all Gippsland Ports employees, contractors, customers and visitors. It applies to all activities in Gippsland Ports workplaces including: facilities, vessels, plant and locations where Gippsland Ports' employees are working.

This policy is a statement of Gippsland Ports intentions and principles in relation to its overall health and safety performance and provides the direction for action and for setting safety objectives and targets.

4. POLICY STATEMENT

Gippsland Ports will provide and maintain a safe workplace, including ensuring health is not adversely affected, for its employees, contractors, customers and visitors. This commitment is supported by applying the following principles:

- Work is never so urgent or important that time cannot be taken to complete it safely.
- Everyone is obligated, and has the courage, to raise concerns about hazards and unsafe work.
- All injuries are preventable.
- All staff are accountable for safety.
- Employee and contractor commitment and cooperation is essential for safety.
- Excellence in safety leads to excellence in providing services.

This policy will be implemented by:

- Applying a safety-first approach in all areas of our operations.
- Monitoring Gippsland Ports systems and operations by establishing targets to drive progress towards best practice safety across the organisation.
- Ensuring that employees receive information and training to enable them to identify, understand and control workplace hazards.
- Consulting with employees on all matters pertaining to safety.
- Recognising safety obligations as a shared responsibility, in which all employees, contractors, customers and visitors have a role to play.
- Ensuring that employees, contractors, customers and visitors are informed of workplace hazards they may be exposed to, and
- Making everyone in the workplace aware of their obligation to comply with Gippsland Ports. safety policy and procedures.

The effective implementation of this policy will maintain and further develop a culture of safety within the organisation, a culture that will sustain best practice.

5. DEFINITIONS

NIL

6. REFERENCES AND SUPPORTING DOCUMENTS

6.1 APPLICABLE LEGISLATION

- OHS Act (VIC) 2004
- OHS Regulations (VIC) 2017

6.2 RELATED POLICIES AND PROCEDURES

- Vessel Environment, Health and Safety Policy
- Risk and Compliance Policy
- Health and Wellbeing Policy

6.3 RELATED DOCUMENTS

- Safety and Environment Management Plans.
- Gippsland Ports Environmental, Health & Safety Management System (MAINSTAY Program).

7. GOVERNANCE

Policy Type	Board - Operational
Policy owner: Prepared by:	Chief Executive Officer Risk and Compliance Manager
Approved by: Date Approved:	Board 19/09/2022
Next Review date	2025
Content enquiries	Risk and Compliance Manager



Policy Number: 4.1

Date of Current Issue: 21/03/2021

Date of Next Review: 2024

4.1 ENVIRONMENT POLICY

1. INTRODUCTION

Gippsland Ports policies establish organisational standards and provide a reference guide for Board members and Gippsland Ports officers to make reasoned, consistent and lawful decisions in managing Gippsland Ports operations and activities.

Gippsland Ports policies guide the development of processes, procedures, and practices which indicate how policy will be implemented at the practical level.

2. PURPOSE

This Environment Policy is a statement of Gippsland Ports' intentions and principles in relation to its overall environmental performance and provides guidance for action and the setting of environmental objectives and targets.

This policy informs Gippsland Ports management of any existing and emerging environmental impacts associated with its operations and responsibilities for ports, waterways and related assets.

3. SCOPE

This policy applies to all Gippsland Ports' employees, contractors, customers, visitors, and the public. The policy applies to all Gippsland Ports' functions and operations, including contributions to regional environmental management.

4. POLICY STATEMENT

Gippsland Ports recognises that the environmental health of its ports and waterways has a direct impact on the health and wellbeing of Gippslanders. It is therefore committed to: minimising the environmental impacts of its operations, fulfilling our environmental responsibilities and planning for and adapting to changes in the environment.

Gippsland Ports is committed to operating in accordance with relevant environmental legislation in a manner that includes and respects environmental values and sustainability for the benefit of present and future generations.

It will aim to go beyond its legislative obligations to ensure, where opportunities exist, best practice environmental management is implemented. Gippsland Ports will engage with key agencies and stakeholders to respond to environmental matters of mutual interest and support regional environmental management initiatives.

Through the setting of targets and assisting with the monitoring of the port and waterway environment, Gippsland Ports will contribute to ensuring that its ports and waterways are not adversely impacted. In its everyday operations it will implement waste management strategies that will encourage energy reduction, reuse, and recycling.

The training of its personnel, provision of information to its contractors, customers, visitors, and the public will lead to the development of improved and sustainable

environmental practices. Gippsland Ports will identify where its actions may lead to environmental impacts and implement programs to eliminate, or where elimination is not possible, so far as is reasonably practicable, reduce, the impacts of such actions.

5. DEFINITIONS

NIL

6. REFERENCES AND SUPPORTING DOCUMENTS

6.1 APPLICABLE LEGISLATION

- Environment Protection Act (VIC) 1970
- Pollution of Waters by Oils and Noxious Substances Act 1986 (POWBONS)

6.2 RELATED POLICIES AND PROCEDURES

 Gippsland Ports Environmental, Health & Safety Management MAINSTAY Program

6.3 RELATED DOCUMENTS

 Gippsland Ports Environmental, Health & Safety Management MAINSTAY Program

7. GOVERNANCE

Policy Type	Board - Strategic
Policy owner: Prepared by:	Board and Chief Executive Officer Risk and Compliance Manager
Approved by: Date Approved:	Board March 2021
Next Review date	2024
Content enquiries	Risk and Compliance Manager